cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
1	What would be the financial outcome/result of	Information	03/04/2024	03/12/2024	03/15/2024
	removing iPads in K-2nd grades? (This year and	Services			
	in future years) (DP)				
2	What would be the financial outcome/result of	Information	03/04/2024	03/12/2024	03/15/2024
	replacing macbooks with chromebooks or	Services			
	alternate devices? (DP)				
3	Following up on our conversation at lunch today	Finance	03/04/2024	03/13/2024	03/15/2024
	about the capital reserves. The full sequence of				
	reserve fund transactions are on page 435 of the				
	budget book. In the attached photo, I've marked				
	the allocations into capital reserves that were				
	made from NON-capital funds, mostly from				
	budget close-outs. If you assume that capital				
	funds were always spent before non-capital				
	funds, I'm pretty sure you will find that most or all				
	of the remaining \$18.8M is non-capital. (BK)				
4	Are the reductions to the Outdoor Lab going to	Academics	03/04/2024	03/14/2024	03/15/2024
	eliminate 5 th grade overnights? (CD)				
5	What would your estimated cost of a FTE grant	Academics	03/05/2024	03/15/2024	03/15/2024
	writer be, if we wanted someone who could also				
	assist in advancing the ball on a possible public				
	education foundation? What would your				
	alternative suggestions be for compensation				
	structure, if not FTE or permanent FTE? (MT)		00/05/0004	00/44/0004	00/45/0004
6	In the section devoted to Schools, do the staffing	Finance	03/05/2024	03/14/2024	03/15/2024
	numbers presented for particular schools already				
	reflect the adjustments to the art/music/PE				
7	planning factor at the elementary level? (MK)	Finance	03/05/2024	03/14/2024	03/15/2024
7	How should we interpret school staffing where we see enrollment has gone up but staffing #'s at	rinance	03/05/2024	03/14/2024	03/13/2024
	that school have gone down? In some cases the				
	two things track (for example, at Barcroft and				
	Ashlawn) but in other cases they don't (ATS,				
	Barrett, Glebe). Is this a function of particular				
	student needs (e.g., special education) or				
	something else? (MK)				
8	There are several instances where the	Finance	03/05/2024	03/13/2024	03/15/2024
	discretionary accounts of central office			_	
	departments were reduced by 12%, but then the				
	same department was granted baseline				
	increases. Are "discretionary accounts"				
	something specific and different from the non-				
	staffing expenses we see listed in the Financial				
	Summary charts for each department? I had				
	assumed the 12% reduction would mean each				
	department's budget, outside of staffing, was				
	reduced by 12%. Is that the correct way to				
	interpret it? If I am correct, then why are we				
	seeing so many departments granted increases				
	after the 12% reduction was taken (as I am				
	reading the budget book? (MK)				

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
9	From 2025 Departments Summary page 214, the	Finance	03/11/2024	03/15/2024	03/15/2024
	non-school staff for 2025 is budgeted for				
	1,121.05 positions. Looking at that same table in				
	the 2019 budget, Departments Summary page 318, the non-school staff for 2019 was budgeted				
	for 867.5 positions. What is the justification for an				
	additional 253.55 non-school positions given the				
	same expected level of enrollment? How much				
	do the additional 253.55 positions (rounded to				
	254) add to the budget? (MT)				
10	Why are we projecting a 23% increase in special	Academics	03/11/2024	03/14/2024	03/15/2024
	education students next year to 5,191, when our				
	numbers for the past several years have been				
	between 4,000 and 4,250? How much money would we save if we estimated this more				
	conservatively? (MK)				
11	We are projecting a 34% increase in our PreK	Academics	03/11/2024	03/14/2024	03/15/2024
	population. What is our degree of confidence in				
	that projection? How did our projected compare				
	to actual this past year? (MK)				
12	How much does APS spend on AP and IB tests	Academics /	03/11/2024	03/14/2024	03/15/2024
	each year (test fees plus any payments for	Assessment			
	proctors)? How does this compare to the				
	practices of Falls Church, Alexandria, and Fairfax re: covering costs of AP and IB tests? (MK)				
13	How much is in the FY2025 budget for various	Academics	03/11/2024	03/14/2024	03/15/2024
	forms of tutoring, broken out by type? What do	710000111100	00/11/2021	00/11/2021	00/10/2021
	we know about the actual utilization of each form				
	of tutoring? (MK)				
14	Could we please see the lease agreement with	Finance	03/11/2024	03/14/2024	03/15/2024
	Apple for our iPads and Macbooks? (MK)				
15	How much are we paying for the Panorama SEL	Diversity,	03/11/2024	03/14/2024	03/15/2024
	screener? (MK)	Equity, Inclusion and			
		Student			
		Services			
16	How much are we paying for SEL curricula for	Diversity,	03/11/2024	03/14/2024	03/15/2024
	middle and high schools? How are we evaluating	Equity,			
	effectiveness? (MK)	Inclusion and			
		Student			
17	Last veer we invested in Deems of Childrents and	Services	02/44/2024	02/44/2024	02/45/2024
17	Last year we invested in Deans of Students and Intervention Counselors. How are we evaluating	Diversity,	03/11/2024	03/14/2024	03/15/2024
	ROI on these investments? (MK)	Equity, Inclusion and			
	Sit those invostmente: (with)	Student			
		Services			
18	When we did the five-year plan in the Office of	Academics	03/11/2024	03/14/2024	03/15/2024
	Special Education, did we retain an outside				
	consultant for all five years? If not, should we be				
	spending \$85,000 to retain the consultant helping				
	us in Y3 with the Office of English Learners give- year plan? (p.272) (MK)				
19	We are adding a 0.5 reading teacher position at	Finance	03/11/2024	03/14/2024	03/15/2024
	Drew, Jamestown, and Oakridge. How much is	1 1101100	00,11,2024	33,17,2027	33,10,2024
	saved if we only add this at Drew and Oakridge,				
	since the level of need at Jamestown is much				
	lower? (MK)				

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
20	Can you please share what the \$198,198 in	Division	03/11/2024	03/14/2024	03/15/2024
	purchased services covers in the Office of Division Counsel? (MK)	Counsel			
21	On p. 239, I see that \$93K in volunteer and	School and	03/11/2024	03/13/2024	03/15/2024
	partnership liaison stipends are eliminated. Can	Community			
	you please say more about what functions these liaisons serve? (MK)	Relations			
22	General question about funds for staff travel to	Finance	03/11/2024	03/15/2024	03/15/2024
	conferences and trainings: how do we budget for		00/11/2021	00,10,2021	33/13/2321
	this within the central office (is there a standard				
	across departments)? How does this compare to				
	funding available to school P/E scale employees and school T-scale staff? (MK)				
23	Could you please share what the \$291,200 in	Chief of Staff	03/11/2024	03/14/2024	03/15/2024
	purchased services covers in the Chief of Staff				
	Office? (MK)				
24	On p.255, could you please say more about what specific purposes there are in FY2025 for the	Facilities and Operations	03/11/2024	03/15/2024	03/15/2024
	\$135,000 provided for Planning consultants?	Operations			
	(MK)				
25	Could we please get a more detailed accounting	Academics	03/11/2024	03/14/2024	03/15/2024
	of what is included in Purchased Services, Other				
	Charges, and Materials and Supplies in the Curriculum/Instruction budget (p.270)? (MK)				
26	Can you please share additional detail about	Academics	03/11/2024	03/14/2024	03/15/2024
	ELA "supply and textbook reserve" funding of				
	\$429,276? How much of this is for the two				
	additional HMH payments that are due in FY2025? Is any of the HMH money for				
	consumables or materials that teachers aren't				
	using (e.g., the CKLA workbooks)? (MK)				
27	Is any additional money due to pay for the	Academics	03/11/2024	03/14/2024	03/15/2024
- 00	Envision math curriculum? (MK)	A I	00/44/0004	00/44/0004	00/45/0004
28	P.283, Consultant for review of inclusive practices: If we are not in a position to change	Academics	03/11/2024	03/14/2024	03/15/2024
	planning factors in such a way that we will				
	promote greater inclusion in our schools, then is				
	it a prudent investment to spend an additional				
	\$150,000 for Y2 of this study? Could we pause or reduce this scope of work? (MK)				
29	Can you please provide a more detailed	Diversity,	03/11/2024	03/14/2024	03/15/2024
	breakdown of \$712,520 in Purchased Services	Equity,			
	and \$442,560 in Other Charges in the Office of	Inclusion and			
	Student Services (p.295)? (MK)	Student			
30	Can you please provide a more detailed	Services Diversity,	03/11/2024	03/14/2024	03/15/2024
	breakdown of the \$567,760 in Purchased	Equity,	35,2521	55,, 202	33, 13, 232 1
	Services in the Welcome Center? (MK)	Inclusion and			
		Student Services			
31	Could you please share more information about	Facilities and	03/11/2024	03/13/2024	03/15/2024
	lease agreement account and leased space	Operations /	33,11,2024	33,13,202-4	00/10/2024
	building costs (two bullets near the top of p.321)?	Finance			
	I'm not sure I understand the distinction between				
	these two bullets. Also, could we get an accounting of all leased space and annual lease				
	amounts? (MK)				
	\		ı	1	l .

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
32	What is the size of our white fleet, which it looks	Facilities and	03/11/2024	03/13/2024	03/15/2024
	like cost nearly \$2M to maintain? Who uses the	Operations			
	white fleet and for what purposes? If we wanted	·			
	to cut down the white fleet (and, for example,				
	reimburse employees for mileage in personal				
	vehicles), to what extent would this be practical				
	(e.g., we could do this for 30% of current usage,				
-00	etc. etc.) (MK)	F	00/44/0004	00/40/0004	00/45/0004
33	Could we see a more detailed breakdown of	Facilities and	03/11/2024	03/13/2024	03/15/2024
	Purchased Services and Other Charges for Plant Operations (p.325)? (MK)	Operations			
34	Could you please provide more information about	Finance	03/11/2024	03/14/2024	03/15/2024
54	Other Administrative Accounts (p.343)? What is	Tillalice	03/11/2024	03/14/2024	03/13/2024
	the "system-wide budget reserve" and				
	Superintendent's Reserve and how much funding				
	is in each? How much is allocated in Other				
	Administrative Accounts for administrative travel?				
	Could we please understand more about the				
	~\$10M in proposed expenditures here? (MK)				
35	An ITC has asked me why this role continues to	Academics	03/11/2024	03/14/2024	03/15/2024
	be a 12-month E-scale position, which he				
	believes would make it the only coach-type role				
	reporting to principals who are not 10-months on				
	the T scale. My understanding is that the main				
	reason the role had been 12 months was because of the responsibilities over the summer				
	to help prepare devices for the following school				
	year. But isn't that work now done completely by				
	the technicians/IS? (MK)				
36	I met yesterday with two teachers from ACHS,	School	03/12/2024	03/14/2024	03/15/2024
	one of my liaison schools. They expressed	Support			
	concern over the proposal to remove the ACHS				
	assistant principal and staff that position at				
	Langston instead (page 195 of the				
	Superintendent's proposed budget). I said I				
	would share the concern and follow up internally.				
	Generally our planning factors call for and AD				
	Generally, our planning factors call for one AP per school. I was also reminded that ACHS is a				
	school, not a program. The teachers pointed out				
	that enrollment in ACHS is understated in the				
	budget books, because ~40-45% of its				
	population is over the age of 22.				
	I'd be interested in understanding the rationale				
	for this proposed change so that I can convey it				
	and evaluate it. (MT)				
37	What is the total cost for ASL interpretation	Diversity,	03/14/2024	03/15/2024	03/18/2024
	services? I understand that we have both our	Equity,			
	own FTEs and also consulting services for ASL	Inclusion and			
	interpretation and they seem to be in different parts of the budget.	Student Services			
	parts of the budget.	OGI VICES			
	Related – I would like to know how we evaluate				
	the ASL Interpreter Resource Assistants and the				
	contracted services we receive. (BZS)				

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
38	Which are the 3 schools that have Communities in Schools and are the funds split evenly between the schools? In terms of the ROI for this cost, are we evaluating academic progress	Diversity, Equity, Inclusion and Student	03/14/2024	03/15/2024	03/15/2024
	beyond "progress towards graduation" (as articulated on p 43 of the exec summary). I believe at least one of the three is an elementary school and so progress toward graduate does not seem like an appropriate measurement. (BZS)	Services			
39	Regarding the reduction of the staff contingency (table on p 52), do we typically have excess funds in that line item? What was the average amount spent in staff contingency over the past couple of years? (BZS)	Finance	03/14/2024	03/15/2024	03/15/2024
40	How many staff positions are moving temporarily (for one year) onto grant funds? This would be useful to know as we think ahead to the likely shortfall for FY26. (BZS)	Academics	03/14/2024	03/14/2024	03/15/2024
41	At middle and high schools where we see increases during the year, what percentage of those increases are English learners and special education? (MK)	Facilities and Operations	03/19/2024	04/03/2024	04/05/2024
42	Explain why Fleet lost FTEs while Glebe gained FTEs. Provide a general explanation as to why schools gain and lose staffing. (MK)	Finance	03/19/2024	04/05/2024	04/05/2024
43	Provide a list of SOQ required positions and how many positions we have budgeted beyond the SOQ requirement. (CDT)	Finance	03/19/2024	04/05/2024	04/05/2024
44	Provide additional information on the changes to the Langston program. (MK)	School Support	03/19/2024	04/05/2024	04/05/2024
45	What is a typical caseload for the interventionists? (MK)	Diversity, Equity, Inclusion and Student Services	03/19/2024	04/05/2024	04/05/2024
46	Provide a table that shows the percentage of local funding for surrounding jurisdictions that is adjusted for LCI. (CDT)	Finance	03/19/2024	04/05/2024	04/05/2024
47	What are discretionary accounts used for and what is the impact of the 12% reduction? (BZS)	Finance	03/19/2024	04/05/2024	04/05/2024
48	Update question 25-09 to include the numbers for each type of position. (MT)	Finance	03/19/2024	04/05/2024	04/05/2024
49	Why does the County Transfer include one-time funds? (MK)	Finance	03/19/2024	04/04/2024	04/05/2024
50	Grant writer – advise the method to pay for a grant writer and when will the position pay for itself? (MT)	Chief of Staff	03/19/2024	04/05/2024	04/05/2024
51	How much will APS pay per student in tuition for TJHSST in the 2024-25 school year? Are there any proposed cuts to this amount in the Superintendent's proposed budget? (MK)	School Support	03/21/2024	04/05/2024	04/05/2024
52	How much expense could be saved if we projected VPI more conservatively, as we discussed at our 3/19 budget work session? (MK)	Academics	03/21/2024	04/05/2024	04/05/2024

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
53	When APS elects to offer a course virtually vs. in person due to a low number of students interested in taking that course, what is the cost difference to APS? (MK)	School Support	03/21/2024	04/05/2024	04/05/2024
54	On p.37 of the budget book, we have listed three reading specialist positions as "grandfathered" and I believe it's the only place in the book where we are using this term. Can you explain what we mean? (MK)	Finance	03/21/2024	04/05/2024	04/05/2024
55	Follow up on a previous budget question: Am I correct in understanding that we are paying \$100,000 per year for the Panorama "Your Voice Matters" survey platform even though we are only choosing to administer it every other year? (MK)	Chief of Staff	03/21/2024	04/05/2024	04/05/2024
56	Approximately how many iPads and Chromebooks: a) are eligible to be returned to Apple for the buyback program each year; b) are actually returned by APS; c) are accepted by Apple (I understand that Apple may not accept devices without chargers, cases, or when stickers have been applied?) and d) how much money is generated for APS in actual fact vs. hypothetically what we might expect to generate based on (a) above? (MK)	Information Services	03/21/2024	04/05/2024	04/05/2024
57	I am not following the response to previous budget question 25-01. APS may make the decision not to use iPads in the lower grades (PreK-2) for instructional, health, and developmental reasons—outside the scope of our current budgetary deliberations. Strictly from a budgetary perspective: if we make a decision not to appropriate funds for this purpose in the FY25 budget, as is allowed in Section 6 of our contract with Apple—using existing equipment in classroom sets when needed for testing purposes, for Lexia, etchow much money would be saved? (MK)	Information Services	03/21/2024	04/05/2024	04/05/2024
58	Re: the answer provided for question 25-25, could we please get a more specific breakdown of the materials/resources/curricula paid for out of Purchased Services and Materials and Supplies? I was hoping to see something more like the answers we received in 25-29 and 25-30. (MK)	Academics	03/21/2024	04/05/2024	04/05/2024
59	Last year, we had data that showed 10% of middle school students had used Lexia Power Up in the previous four weeks (when a budget question was asked about it) and that 13% more students were working at the intermediate or advanced level from BOY to MOY. What data do we have this year about usage and growth at the middle school level? How is it being used in high schools? (MK)	Academics	03/21/2024	04/05/2024	04/05/2024

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
60	What is the cost difference between Ever Driven and the previous arrangement APS had with the cab company? Is it correct that the main difference between the two is that Ever Driven ensures a background check? Did we ask the cab company if they would be willing to provide this? (MK)	Diversity, Equity, Inclusion and Student Services	03/21/2024	04/05/2024	04/05/2024
61	Without the 6 K-5 math interventionists requested in this budget, how many interventionists will we have in our elementary schools? Additionally, the information in the budget book doesn't provide sufficient detail about how APS will measure the effectiveness of math intervenists, specifically, as an investment in math achievement versus other investments it is making in this area. Please provide additional information about when this will be measured, how, and by whom. (MK)	Academics	03/21/2024	04/05/2024	04/05/2024
62	What is the analysis of spend for the three staff members involved in home address confirmation vs. the realized savings? (MK)	Diversity, Equity, Inclusion and Student Services	03/21/2024	04/05/2024	04/05/2024
63	I think clarification of the previous iPad questions we received is needed. The written answer did not appear to be based on accurate information, including as to the buy-back program, nor did it include reference to or calculations based on our prior financing arrangements with the county (see attached) nor to the lease which appears to govern the question going forward, potentially subject to Section 6 providing for failure of the governing body to appropriate funds to make the first installment payment. I would also be interested to understand whether we've taken delivery of any of the equipment under the lease. (MT)	Information Services	03/21/2024	04/05/2024	04/05/2024
64	For April 5, if possible: In the budget presentation shared with the County Board on 3/22, this information was displayed related to the adjustment in the art/music/PE planning factor: • This is an adjustment to the planning factor and does not increase class sizes or impact classroom instruction for art, music or PE. • It is a correction of outdated planning factors that will not reduce staffing for these programs. Could we please get more specific information about the impact that the adjustment is having at each of our elementary schools? (MK)	Finance	04/01/2024	04/05/2024	04/05/2024

cl#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
65	After April 20, only if needed per the County's	School	04/01/2024	04/05/2024	04/05/2024
	vote on its tax rate increase: Could we please	Support /	0 170 17202 1	0 1/00/2021	0 17 0 07 2 0 2 1
	get specific information on what cuts will be	Finance			
	made at each school in order to close the budget				
	gap? (MK)				
66	During the joint budget meeting with the County	Finance	04/02/2024	04/05/2024	04/05/2024
	Board, you mentioned that the range of salaries				
	across the region has narrowed. In other words,				
	being 1 st vs. 6 th is not as large a distinction as it				
	used to be.				
	It would be very helpful if staff could provide an				
	example of this. I would assume something like				
	the 2018-2019 salaries vs. the 2023-2024				
	salaries would demonstrate that narrowing of the				
	range? (BZS)				
67	You note that principals have used this allocation	School	04/08/2024	04/09/2024	04/09/2024
	for other purposes and that the increase in this	Support			
	planning factor will actually yield a savings of				
	20.4 FTE positions. An earlier version of my				
	question asked for information about the impact				
	of this change at each of our schools holistically:				
	 if we vote to make this change in this 				
	planning factor, in reality how is this going to				
	change staffing at each of our elementary				
	schools—what other positions are principals				
	giving up? (the other 13.6 FTEs out of the				
	20.4 FTE positions saved), and				
	2. are these positions that principals could				
	ask to backfill out of contingency funds, if they				
	feel strongly about keeping them?	D: "	0.4/0.0/0.00.4		
68	I am still hoping that the board can receive some	Diversity,	04/08/2024		
	additional language for the budget process about	Equity,			
	who/when/how we will be evaluating the	Inclusion and			
	investment in Hazel Health. You know (I hope) that I am very grateful that we have this in place	Student Services			
	and that I believe it adds to our mental health	Services			
	safety net. That said, I am encouraging us across				
	all areas of APS to establish good measures at				
	the outset of how we will measure whether we				
	should continue making investments in things				
	year over year. I am betting that Hazel Health				
	has proof of performance data that they share				
	when they are courting districts and potentially				
	when district contracts are up for renewal—				
	perhaps we can ask them for some of these				
	performance metrics? (MK)				

ARLINGTON PUBLIC SCHOOLS

MEMORANDUM

DATE: April 9, 2024

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Wendy Pilch, Elementary Director

THRU: Kimberley Graves, Chief of School Support

BUDGET QUESTION:

You note that principals have used this allocation for other purposes and that the increase in this planning factor will yield a savings of 20.4 FTE positions. An earlier version of my question asked for information about the impact of this change at each of our schools holistically:

- 1. if we vote to make this change in this planning factor, how is this going to change staffing at each of our elementary schools—what other positions are principals giving up? (the other 13.6 FTEs out of the 20.4 FTE positions saved), and
- 2. Are these positions that principals could ask to backfill out of contingency funds, if they feel strongly about keeping them?

RESPONSE:

A survey was conducted among elementary principals to ascertain the utilization of the additional Art, Music, and P.E. staffing. The survey identified the following positions:

- Reading and Math coaches
- Reading and Math interventionists
- Special Education teachers
- English Learner teachers
- Exemplary Project teachers and coordinators
- An additional .5 of testing coordinator position, increasing it to 1.0
- Behavior Specialists

Administrators may submit contingency requests for positions, which the contingency committee will review, consider all factors and determine if positions will are able to be approved.