

- COVER
 - LIST OF STAKEHOLDERS/LIAISONS (CCWG ROSTER)
 - LETTER FROM THE CHAIR TO BOTH BOARDS
 - TABLE OF CONTENTS
- 1. Executive Summary**
 - List of Recommendations (grouped by topic)
 - 2. Introduction and Background**
 - The need for 1300 new high school seats
 - 2017 APS Work leading to the “hybrid option” (SB action in June 2017)
 - CCWG creation in November, list of stakeholders, and purpose (description of the problem we are trying to solve)
 - Next steps (how will/should these recommendations be used)
 - 3. Working Group Process**
 - Number and frequency of meetings
 - General format and approach to meetings (ground rules, public comment, inclusion of minority opinions, wide range of presenters)
 - Multiple methods by which feedback was captured (post it notes, comment cards, letters from civic associations, emails, poster board markups, feedback forms, etc.)
 - 4. Site Description and Analysis**
 - History of the site (through existing conditions)
 - Summer 2018 renovations
 - Other key information from initial presentations by staff and Stantec (site area, various occupants, on-site parking supply, number of students, etc.)
 - 5. Meeting the Adopted Charge (Near-term and Long-term Goals)**
 - APS projections and capacity needs for County-wide high school seats
 - Summary of three other High Schools and programs in the County
 - Long-term vision (criteria and conditions for a new high school including disposition of PHES and ACHS)
 - Near-term steps/site conditions associated with current CIP
 - Associated costs of the near-term and long-term conditions
 - 6. Broader Context and Planning Issues**
 - Classification of high school seats at this site
 - Field Space and Athletics
 - Transportation

7. Columbia Pike Public Library

- Purpose of subcommittee (as expressed in the adopted charge)
- Makeup of the group and schedule of meetings
- Executive Summary of recommendations

8. Findings and Recommendations

- Grouped by topic
- Summarize areas where further study is needed
- Implementation Strategies (developed for each scenario – option or neighborhood seats)
- Next Steps

9. Appendices

- CCWG Charge
- Guiding Principles
- Public Library Subcommittee Report
- Approved APS CIP/Building Scheme Option represented by Scenario A2
- Comparison matrix of amenities between three High Schools, programs, and the Career Center
- Arlington's Regulation Fields Suitable for HS Practice and Competition
- Arlington Black Heritage Museum Presentation
- Lessons learned from this process
- Working Group's definitions of project success and failure
- CCWG meeting topic matrix
- CCWG Ground Rules