Updated 11/1/20

Arlington Public Schools
2020-2021 Revised Instructional Plan
Per Virginia’s Phased Reopening Plan

Note: Revisions to APS’ initial Instructional Plan are noted in blue.

Arlington Public Schools (APS) began the school year via full distance learning. We expect to take a phased approach to resuming hybrid in-person instruction, based on continuous monitoring of health and operational data in September and October. Families may select whether to keep their students participating in full distance learning or to transition their child to the hybrid model. Following is a description of the levels of transition to the hybrid model:

- **Level 1: Return Date – November 4, 2020**
  - Students with Disabilities (SWDs) who require direct support to access distance learning.

- **Level 2: Projected Phased Return – Beginning in January**
  - All PreK-5th grade students, including PreK-5th grade English Learners and SWDs with Individualized Education Plans (IEPs), and high school students enrolled in selected Career & Technical Education (CTE) courses at the Career Center.
  - Students phase in the following groups:
    - **Phase 1** – PreK and Kindergarten, CTE
    - **Phase 2** – 2nd and 3rd grade
    - **Phase 3** – 4th and 5th grade
  - All projected dates are subject to health and safety and operational metrics and may be changed as necessary.

- **Level 3: Projected Return Date – Late January**
  - All APS middle and high school students who selected hybrid, in-person instruction
  - Specific phases to be announced at a later date

- **Operational Infrastructure to Support Learning**
  - **Plan for school schedules** (Links have been updated to reflect the hybrid model.)
    - The elementary schedule can be found at this link to Frequently Asked Questions (FAQ) on APS’ “Return to School” webpage, which is part of our communications and outreach to families.
    - The middle school schedule can be found at this link to the FAQ page.
    - The high school schedule can be found at this link to the FAQ page.

  - **Transportation**
    - Routing Level 1 students will occur based on number students eligible to participate and the transportation needs as identified in their IEP’s.
    - Social distancing determines bus capacity; because buses may only carry one wheelchair, the number of buses required will increase.
      - Students’ equipment needs are matched to buses that are appropriately equipped.
- Trained drivers and attendants are assigned to routes; if there are insufficient additional general education drivers and attendants must be trained.
- Transportation for Level 1 students must be provided to comply with federal law for Special Education students with transportation accommodations in their IEPs, and students with 504 transportation accommodations.
- The number of bus runs for Level 1 and 2 students will increase to accommodate social distancing at 11 students maximum per bus. Given the specific transportation needs of Level 1 students, APS may not be able to provide full service General Education transportation for Level 2 and 3 students.

○ Technology
  - All PreK – Grade 12 students have a device – elementary and middle school students have iPads, high school students have MacBook Airs.
  - New teachers received devices prior to the start of the school year.
  - All clerical employees are being issued laptops.
  - Bus drivers, Food Services, Extended Day and Maintenance staff will receive iPads.
  - System-wide use of Microsoft Teams meetings to deliver synchronous instruction and for meetings.
  - Upgrades to Office 365 and Microsoft Teams including 7x7 grid (49 faces) for laptops, improvements for teacher management of the Teams meeting lobby.
  - Telephony services.
  - Internet access via the Comcast Internet Essentials program, a partnership with Arlington County to provide free internet access to eligible APS families.
    ○ Extending offer to include APS Adult Education Program students.
    ○ As of October 12, 2020:
      ▪ 3,100+ Comcast Internet Essentials Codes have been distributed with 380 active connections to date.
      ▪ 1,300 Mi-Fi’s (mobile hotspot devices) have been distributed to provide connectivity to students.
      ▪ Additional 300 Mi-Fi’s being distributed to families as needed.
      ▪ An additional 24 Wireless Hotspots around the county with direct and unlimited access to APS have been setup and more to come.
      ▪ Comcast also provides numerous wireless hotspots around the county.
      ▪ APS schools putting APS wireless outside schools.
      ▪ More information on Hotspots with maps are available on our website at https://www.apsva.us/digital-learning/internet/.

○ Communication
  - Two Virtual Town Halls held the week of July 13th.
    ▪ 5,600+ viewers in Family Town Hall, 1,400+ questions.
    ▪ 1,400+ participants in All-Staff Town Hall, 650+ questions.
- Virtual Town Halls for staff and families to be held the week of October 12th to address questions related to the transition to Level 1 and Level 2.

- Return-to-School Task Force composed of representatives of advisory committees, parents, staff, students, and Executive Leadership Team members, continues to meet weekly
- Weekly updates on Tuesdays via School Talk messaging to families and Staff Central (staff intranet)
- Regular Monitoring Report at School Board meetings (see attached Power Point presentations)
- APS School Year 2020-21 webpage and Social Media #ReopeningAPS
- Videos in Spanish and English
- Updates via WhatsApp and Bilingual Family Liaisons
- Employee FAQ, Staff Central dedicated page for reopening

- **New Instruction for All Students**
  - Plan for providing new instruction to all students including the learning needs of all students equitably, with attention to vulnerable and special populations
  - **Students with Disabilities**
    - IEP and 504 teams will meet to adjust services and supports to align with the distance learning and hybrid instructional models.
    - Special education eligibility assessments and re-evaluations will be conducted in a virtual format starting in the fall.
    - The student support process (which includes the Arlington Tiered System of Supports – ATSS) - will continue virtually.
    - Identification of students who require make-up services will be done by assessing students and determining areas of regression.
    - Mondays will be used for Special Education teachers and general education teachers to plan together for robust differentiated instruction. Assistants will be encouraged to join.
    - Individualized, specially designed instruction will be provided that aligns with students’ IEP services and goals. Small group instruction will be provided within the general education virtual and in-person classroom.
    - Teletherapy and coaching models will be used to deliver related services (Counseling, Speech, Occupational Therapy, Physical Therapy).
    - Consultative sessions with parents and caregivers will be provided by related service providers and special educators.
    - Ongoing progress monitoring will be completed to identify successes and opportunities to intensify support, if needed.
    - Instructional Assistants will provide additional support for students to address executive functioning skills, social-emotional support, and academic assistance.
**English Learners (EL)**
- EL students will receive interactive, synchronous instruction four days per week, which will focus on English language development (based on WIDA Standards) and content attainment (based on Virginia Standards of Learning).
- Students will receive new instructional content, and student work will be graded.
- Opportunities to practice using English in the four language domains (reading, writing, speaking, listening) during synchronous and asynchronous instruction.
- EL teachers will collaborate and co-teach with grade-level teachers.
- Opportunities for synchronous and in-person pull-out instruction for ELs, based on language development needs.
- Opportunities for ELs to participation in instruction with their grade level peers.
- Daily synchronous learning should provide sufficient instructional time to meet the requirements of the DOJ Settlement Agreement.

**Gifted Students**
- Identified gifted students will be grouped (clustered) together with other students who are also identified gifted in the same content area. In high school, students may self-select for AP or IB courses.
- Teachers of Gifted cluster classes are responsible for the planning and delivery of gifted services, with support from the Resource Teacher for the Gifted (RTG) at each school.
- RTGs will provide ongoing support and coaching of cluster teachers and will continue to:
  - Work with all teachers to develop digital portfolios (via Seesaw or Canvas) to show growth over time and beyond standards, highlight talent development, and communicate with parents.
  - Collaborate with special education case carriers and teachers to provide planning and support for twice exceptional (2e) learners supporting the instructional expectations for special education.
  - Collaborate with EL teachers to support students who are advanced/gifted and need extension activities supporting the instructional expectations for EL’s.
  - Lead targeted professional learning for teachers using the Gifted Services Professional Learning Cycle.

**Early Childhood**
- Community building with a focus on connection with peers and the teaching staff with social-emotional learning built on key skills such as self-regulation, impulse control and concentration into the framework.
- A routine and consistent structure for synchronous learning for students who will continue to participate in the distance learning model. The hybrid schedule will mirror the distance learning schedule. The morning
will begin with a Morning Meeting at a consistent time each day. The day will also have built in breaks for students to take movement/gross motor breaks, snack and lunch.

- Literacy and math mini lessons as well as small group instruction in order to provide formative information about student learning and subsequent instruction. We recognize our kindergarteners will come to us with various levels of preparedness for kindergarten.
- Content time to address social studies and science in a fun and engaging manner virtually and in person for students participating in the hybrid model.
- Specials will be provided during the day giving students a balanced day during their virtual and in-person experience.
- Specific lessons at the beginning of the school year designed to teach young learners about how to use the IPAD during Teams and Seesaw as well as proper etiquette while engaging online (muting mics, taking turns, etc.) with their classmates.

- **Preparing teachers through professional development**
  - Pre-Service Week 1 (Aug. 24-28)
    - Professional learning related to strategic priorities (equity, culturally responsive practices, trusted adult, trauma-sensitive schools, etc.) & job-related skills
    - Content area preparation - revised curriculum guidelines to address 4th quarter essential standards
    - School-based priorities
  - Pre-Service Week 2 (Aug. 31-Sep. 3)
    - Preparation to provide students, as well as parents, teachers, and administrators a consistent experience across distance learning experiences
    - Help teachers learn the existing APS tools such as Microsoft Teams and Canvas and other distance learning tools
    - Build skill sets related to the best online instructional practices

- **Level 1 and Level 2 planning days (October 27 and October 28)**
  - Students will engage in asynchronous work while Level 1 and Level 2 teachers set up their classrooms and use an updated guidance document to prepare to transition to the hybrid model, which will require them to deliver instruction in-person and via distance learning.

- **Robust family engagement**
  - Community surveys of staff, students and families
    - Gather feedback on distance learning and reopening plans
      - June 3-10: Student and Staff Survey
      - June 8-15: Family Survey (English, Spanish, Amharic, Arabic and Mongolian)

Updated 11/1/20
• Survey families regarding hybrid or distance learning model selection (July 6-July 20 and September 20-October 21).
• Engage page established to which parents and community can share feedback and ask questions
  • Input submitted through Engage@apsva.us is shared directly with Work Groups based on topic

  o Communication with stakeholders
    • Weekly meeting with Task Force members
    • Weekly community updates on planning
    • Board meeting Monitoring Reports through the fall
    • Posting information for staff on Staff Central (intranet)
    • Weekly updates on Tuesdays via School Talk messaging to families

• Identification of Instructional Gaps and Student Needs

  o Plan for identification of learning needs through formative assessment
    • Ongoing assessments will drive instruction.
    • Teachers will utilize a variety of common formative assessments (e.g. exit slips, quick checks, journal entries, conferences) to monitor student understanding and mastery of skills.
    • Digital assessment tools (i.e. Canvas Quizzes) will be used to gather data to evaluate ongoing learning.
    • Collaborative Learning Teams (CLT’s) will analyze student data and use it to develop responsive instructional plans to support students’ learning.

  o Supports for student success and well-being
    • Tier 1
      • Comprehensive school counseling
      • Explicit instruction in Morning Meetings and TAs
      • Second Step
      • Sources of Strength
      • Mindfulness lessons and exercises
      • Teachers reinforce and practice SEL lessons daily in Morning Meetings or TAs and send home links or other materials provided by counselors to families

    • Tiers 2-3
      • Individual short-term and solution-focused counseling
      • Individual check-ins
      • Counseling as a Related Service (CARS)
      • Group Counseling (RTI or targeted group counseling on issues such as grief and loss)
      • Acculturation, trauma, and reunification support
• Other skill development and program interventions (such as Superflex, Unstuck and On-Target, Check In-Check Out, Zones of Regulation, etc.)

o Revisions to curriculum, pacing, and instructional delivery
  ▪ Elementary students who participate in the hybrid model will receive a minimum of 5 hours and 20 minutes of in-person instruction on two days (Tuesday/Wednesday or Thursday/Friday) and via distance learning on the other two days (Tuesday/Wednesday or Thursday/Friday). Elementary students who participate in the full distance learning will receive 5 hours and 20 minutes of asynchronous and synchronous instruction via distance learning. All students will participate 2 hours and 40 minutes of asynchronous instruction on Mondays.
  ▪ Middle school students will receive a minimum of 5 hours and 43 minutes of instruction regardless of the model (hybrid or distance learning) in which they participate. All students will participate in asynchronous learning for approximately 30 minutes per course on Mondays.
  ▪ High school students will receive a minimum of 5 hours and 35 minutes of instruction regardless of the model (hybrid or distance learning) in which they participate. All students will participate in asynchronous learning for approximately 30 minutes per course on Mondays.
  ▪ Fourth quarter essential standards that were not addressed in March-June 2020, are embedded in revised curriculum guides and will be introduced organically throughout the school year.

• Remote Learning
  o All students will continue being introduced to new content via distance learning should further closures be necessary.

• Child Care for School Aged Children
  o Plan assessing the demand for and supply of such childcare for school aged children who are participating in virtual learning under hybrid or fully remote reopening; and work done directly or in partnership to support childcare for school aged children.
  o Childcare for APS Staff
    ▪ We will provide childcare for APS staff who are required to physically report to work in the distance virtual model, at cost, utilizing existing Extended Day staff.
    ▪ Childcare will be provided in very small groups at designated school facilities only for children ages 4 to 11, due to licensing requirements.
    ▪ Cost for childcare services will be based on demand and staffing requirements.
Based on teacher and staff surveys, 1,249 children are projected to need childcare; however, some of these children are either below age 4 or above age 11.

- Safety measures and social distancing will be maintained; health screenings will be conducted prior to entering school buildings and face coverings will be required, unless there are medical exemptions.
- Childcare will be provided during full-time distance learning; locations and service delivery may be adjusted based on space availability once in-person instruction resumes.

- **Childcare for Families**
  - APS is working with Arlington County to implement a program to provide childcare to specific, low-income families.
    - Eligibility will be based on criteria provided by the County's Department of Human Services
    - Limited to one location only (TBD)
    - Available mid-October •
    - Arlington County will provide all funding necessary for APS to operate the childcare.
  - Arlington County is working to:
    - Identify existing childcare availability for families.
    - Encourage closed childcare centers to reopen and look at expanding existing childcare.
    - Help potential providers navigate the licensing and land use processes.
    - Licensing requirements, childcare staffing, and space availability are some of the biggest obstacles to childcare.
  - APS is also working with the County and community partners to explore other childcare options. Possibilities include:
    - Facilities provided through local non-profits
    - Private childcare centers
    - Working with non-profits to facilitate childcare at other locations
    - Consideration of other options for low-income families (e.g., subsidies, etc.)