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01:06:40:06 >> OKAY, AND I'LL CALL THE FIRST 01:06:41:25 FIVE SPEAKERS TO LINE UP. 01:06:44:24 [CALLING NAMES] 01:07:04:29 >> MY NAME IS FARAS. 01:07:07:08 I'M AN APS PARENT SPEAKING ON 01:07:11:27 BEHALF OF CONCERNED APS PARENTS. 01:07:14:12 SINCE OCTOBER 7TH, WE HAVE 01:07:15:27 WITNESSED AN UNPRECEDENTED RISE 01:07:18:12 IN ISLAMOPHOBIC. 01:07:24:27 WE COMMEND APS FOR ITS ONGOING 01:07:26:08 EFFORTS TO ADDRESS THESE ISSUES. 01:07:28:20 HOWEVER, WE WOULD LIKE TO USE 01:07:31:14 THIS OPPORTUNITY TO HIGHLIGHT 01:07:32:21 THE PARTICULAR NEEDS OF 01:07:33:22 PALESTINIAN, ARAB, AND MUSLIM 01:07:35:18 STUDENTS, TEACHERS, AND STAFF AT 01:07:37:07 OUR SCHOOLS. 01:07:38:24 IT IS IMPOSSIBLE TO OVERSTATE 01:07:40:20 THE INTENSE PAIN AND TRAUMA 01:07:42:04 EXPERIENCED BY OUR COMMUNITY AT 01:07:44:09 THE SITUATION IN GAZA WHICH IS A 01:07:48:02 PLAUSIBLE CAUSE OF GENOCIDE AND 01:07:50:17 CLAIMED THE LIVES OF 27,000 01:07:52:18 PALESTINIAN CIVILIANS, INCLUDING 01:07:54:19 AT LEAST 11,000 CHILDREN. 01:07:56:02 WE ARE CONCERNED ABOUT THE 01:07:57:03 SAFETY OF OUR KIDS AT APS 01:07:58:22 SCHOOLS WHO FACE HARASSMENT AND 01:08:00:03 BULLYING ON ACCOUNT OF THEIR 01:08:02:02 ETHNIC, NATIONAL, AND RELIGIOUS 01:08:03:17 AFFILIATION, BUT OFTEN MUST ALSO 01:08:06:00 CONTEND WITH ATTEMPTS TO 01:08:07:05 RESTRICT THEIR FREEDOM OF 01:08:08:17 EXPRESSION OR EDUCATION. 01:08:11:02 STUDENTS NEED SAFE SPACES TO 01:08:13:00 EXPRESS THEIR GRIEF, SOLIDARITY, 01:08:14:23 AND IDENTITY. 01:08:15:24 STUDENTS MUST BE ABLE TO ENGAGE 01:08:16:22 IN ACTIVITIES SUCH AS CALLING 01:08:18:04 FOR EQUAL RIGHTS FOR 01:08:19:00 PALESTINIANS. 01:08:21:21 DISPLAYING THE PALESTINIAN FLAG, 01:08:24:23 JOINING STUDENT WALKOUTS IN 01:08:26:21 SUPPORT OF PALESTINE AND 01:08:28:29 CRITICIZING THE ACTIONS OF 01:08:30:12 GOVERNMENT WITHOUT FEAR OF 01:08:31:16 RETRIBUTION OR INTIMIDATION BY 01:08:33:21 THEIR PEERS, TEACHERS, OR SCHOOL 01:08:36:27 ADMINISTRATORS. 01:08:37:17 DR. DURAN, YOU TALK ABOUT THE 01:08:38:22 IMPORTANCE OF SOCIAL EVEN 01:08:39:13 EMOTIONAL LEARNING. 01:08:40:28 HAVE YOU REACHED OUT TO OUR 01:08:41:29 PALESTINIAN, ARAB, AND MUSLIM

01:08:43:18 STUDENTS TO CHECK ON THEM OR 01:08:44:27 HEAR THEIR CONCERNS? 01:08:45:29 YOU NEED TO WORK WITH ALL 01:08:47:03 PARTIES IN THIS COMMUNITY ON 01:08:48:15 THIS AND NOT JUST SOME. 01:08:51:01 WE BELIEVE THAT EDUCATION WITH 01:08:52:08 INTEGRITY IS THE BEST WAY TO 01:08:53:21 COMBAT MISINFORMATION AND FEAR 01:08:55:26 AMONGST STUDENTS, TEACHERS, AND 01:08:57:04 STAFF AND TO BRING THEM TOGETHER 01:08:58:13 AS A COMMUNITY IN A SPACE OF 01:09:01:05 MUTUAL TRUST AND RESPECT. 01:09:02:21 THANK YOU. 01:09:04:01 >> THANK YOU FOR YOUR COMMENTS. 01:09:05:19 NEXT SPEAKER, PLEASE. 01:09:07:07 >> NEXT SPEAKER, SARAH 01:09:09:11 WINKLEMAN. 01:09:15:16 >> GOOD EVENING, CHAIR 01:09:17:27 DIAZ-TORRES AND HONORABLE BOARD 01:09:19:15 MEMBERS. 01:09:21:19 I'M JCRC'S DIRECTOR OF EDUCATION 01:09:24:08 HERE ON BEHALF OF ARLINGTON JEWS 01:09:26:27 TRAUMATIZED BY THE WORST 01:09:27:29 MASSACRE OF OUR PEOPLE SINCE THE 01:09:30:01 HOLOCAUST, A WAR THAT HAS CAUSED 01:09:33:24 HORRIFIC SUFFERING. 01:09:34:15 WE THANK DR. DURAN, Dr. 01:09:41:03 CRAWFORD AND Ms. GRAYS FOR 01:09:42:26 MEETING WITH LOCAL RABBIS AND 01:09:45:04 JEWISH STUDENTS TO HEAR ABOUT 01:09:47:02 HOW THEY FEEL SO UNSAFE. 01:09:50:14 JEWISH APS STUDENTS ARE 01:09:51:09 CONFRONTED WITH HIDING THEIR 01:09:53:00 JEWISH IDENTITY OR BE HARASSED 01:09:54:27 BOTH IN PERSON AND/OR IN SOCIAL 01:09:56:24 MEDIA. 01:09:57:28 THEY DON'T FEEL EDUCATORS AT 01:09:59:10 THEIR SCHOOL UNDERSTAND 01:10:00:11 ANTI-SEMITISM OR, WORSE, THEY 01:10:02:26 RECOGNIZE THE PROBLEM BUT WON'T 01:10:04:14 ADDRESS IT. 01:10:05:15 JUST IN THE LAST TWO WEEKS, 01:10:06:17 WE'VE HEARD OF THREE JEWISH 01:10:08:08 STUDENTS ATTACKED BY NAME ON 01:10:10:24 SOCIAL MEDIA FOR SUPPORTING 01:10:17:21 JEWS. 01:10:18:16 THE PROFESSIONAL DEVELOPMENT 01:10:20:06 SESSION OFFERED YESTERDAY ON THE 01:10:22:01 CONFLICT, TO OUR ASTONISHMENT, 01:10:24:01 IT IS CO-LED BY AN ACADEMIC WHO 01:10:26:00 HAS BEEN A LIGHTNING ROD IN OUR 01:10:28:12 COMMUNITY FOR ANTI-ZIONISM 01:10:30:07 ACTIVITIES AND THE SESSION 01:10:31:09 ITSELF GAVE LITTLE OR NO VOICE

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01:12:21:12 CLASS, YES, FOR EXTRA PAY, TO 01:12:24:05 FILL THE GAP. 01:12:26:11 I'M EXHAUSTED ALL THE TIME. 01:12:28:00 I'M NOT REALLY DOING ANYTHING 01:12:29:17 PARTICULARLY WELL. 01:12:30:16 AND MORE IMPORTANTLY, I'LL NEVER 01:12:31:24 DO IT AGAIN. 01:12:32:09 NEXT TO THE MIDYEAR FISCAL 01:12:36:14 REPORT. 01:12:37:08 I'M PLEASED TO SEE THAT NONE OF 01:12:39:07 THE 13 MILLION IN TURNOVER IS 01:12:42:12 BEING REALLOCATED, PROBABLY A 01:12:44:18 FIRST. 01:12:45:22 WHAT'S HAPPENED IN COMPENSATION 01:12:46:26 SHOULD STAY IN COMPENSATION. 01:12:49:05 WE KNOW THAT NEXT YEAR'S STEP 01:12:50:27 WILL COST 11.2 MILLION, SO IF WE 01:12:55:12 KEEP THAT MONEY FROM 01:12:56:07 COMPENSATION IN COMPENSATION, 01:12:57:19 WE'VE PAID FOR THE STEP. 01:13:00:04 NOW. MY ONLY HOPE IS THAT AT THE 01:13:02:12 END OF THE MONTH, THE 01:13:03:07 SUPERINTENDENT WILL BRING YOU A 01:13:05:15 BUDGET WITH NEW DOLLARS FOR 01:13:07:13 COMPENSATION TO PAY FOR A COST 01:13:09:21 OF LIVING ADJUSTMENT EQUAL TO 01:13:12:09 INFLATION. 01:13:13:24 ANYTHING ELSE WOULD LEAVE YOUR 01:13:15:15 EMPLOYEES BEHIND. 01:13:18:03 THANK YOU. 01:13:20:00 >> THANK YOU FOR YOUR COMMENTS. 01:13:21:08 NEXT SPEAKER. PLEASE. 01:13:22:06 >> NORA LEE VALLEY. 01:13:37:06 >> THIS IS FROM ARLINGTON 01:13:39:00 PARENTS REGARDING CLASS SIZE. 01:13:40:12 THIS IS A QUOTE FROM A PARENT. 01:13:41:21 MY SON'S ELEMENTARY CLASS HAD 26 01:13:44:04 LAST YEAR. 01:13:44:22 IT WAS A HUGE CHALLENGE FOR EVEN 01:13:45:27 THE MOST GIFTED TEACHER, WHICH 01:13:47:16 HE HAD. 01:13:48:20 THIS YEAR, THAT TEACHER HAS 17 01:13:50:01 STUDENTS AND WHILE I'M THRILLED 01:13:51:20 FOR HER, I'M SADDENED MY CHILD 01:13:54:23 DIDN'T HAVE A MANAGEABLE CLASS 01:13:56:14 EXPERIENCE. 01:13:57:18 MY SON WAS IN AN OVERCROWDED 01:14:00:14 GRADE LAST YEAR WITH 27 01:14:02:09 STUDENTS. 01:14:02:24 HE HAD TO CHANGE CLASSES SEVERAL 01:14:04:09 TIMES DAY WITH MULTIPLE TEACHERS 01:14:06:16 AS IF HE WAS IN HIGH SCHOOL TO 01:14:08:21 ACCOMMODATE THE HIGH POPULATION 01:14:09:22 OF FIRST GRADERS.

01:14:10:24 IN KINDERGARTEN, HIS CLASSROOM 01:14:11:26 WAS SO GRADED THAT AFTER WINTER 01:14:13:18 BREAK, HE HAD TO CHANGE 01:14:15:07 CLASSROOMS COMPLETELY. 01:14:16:08 THIS YEAR, THE SCHOOL ADDED A 01:14:17:28 NEW SECOND GRADE CLASS AND HE'S 01:14:20:09 ONLY ONE OF 19. 01:14:21:21 HE HAD AN OPPORTUNITY TO RECEIVE 01:14:23:06 ADVANCED LEARNING MATERIALS AND 01:14:24:08 PERSONAL TIME WITH HIS TEACHER. 01:14:25:24 LAST YEAR ON ALL THE STANDARD 01:14:27:02 TESTS, HE TESTED BELOW AVERAGE. 01:14:29:21 NOW AFTER TIME IN THIS SMALLER 01:14:31:09 CLASS, HE HAS IMPROVED HIS TEST 01:14:33:01 SCORES. 01:14:33:19 SMALLER CLASSROOMS MAKE SUCH A 01:14:34:27 DIFFERENCE. 01:14:35:15 IT'S FRUSTRATING THAT NOT ALL 01:14:36:13 STUDENTS ARE GETTING THE SAME 01:14:37:15 EXPERIENCE OR THE SAME 01:14:38:09 EDUCATIONAL SETTING THEY NEED. 01:14:40:12 NOT ONLY DO THESE PARENTS MAKE 01:14:41:27 GREAT POINTS, THE RESEARCH ALSO 01:14:43:08 BACKS UP THESE ANECDOTES. 01:14:47:04 CONCLUSIVE RESEARCH HAS SHOWN 01:14:49:02 THE BENEFITS OF CLASS SIZES OF 01:14:50:21 ONE TO 15, ESPECIALLY IN PRIMARY 01:14:52:17 GRADES. 01:14:53:08 THIS RESEARCH SHOWS THAT SMALLER 01:14:55:09 CLASS SIZES ARE LINKED TO HIGHER 01:14:56:26 TEST SCORES, MORE STUDENT 01:14:58:24 PARTICIPATION IN SCHOOL, 01:14:59:26 IMPROVED BEHAVIOR, AND LASTING 01:15:01:04 BENEFITS OF SMALL CLASS SIZES IN 01:15:02:27 THEIR EARLY YEARS OF EDUCATION. 01:15:04:09 THIS IS WHY I SUPPORT DEBORA'S 01:15:06:11 200-1 PROPOSAL FOR DECREASING 01:15:10:16 CLASS SIZE SO ARLINGTON STUDENTS 01:15:11:24 CAN GET THE EDUCATION THEY 01:15:13:26 DESERVE. 01:15:14:17 THANK YOU. 01:15:15:01 >> THANK YOU FOR YOUR COMMENTS. 01:15:15:22 NEXT SPEAKER. PLEASE. 01:15:16:20 >> BEFORE I CALL DEBORA, I'LL 01:15:20:27 CALL THE NEXT FIVE SPEAKERS. 01:15:22:25 KAREN, PAUL, YOKO, AND JONES. 01:15:32:12 NEXT SPEAKER, DEBORA WALDRON. 01:15:49:03 >> WHEN ARE THE CLASS SIZE 01:15:50:11 REPORTS GOING TO BE REDUCED? 01:15:51:09 I'VE PRESENTED A SIMPLE SOLUTION 01:15:57:09 TO THIS PROBLEM AND ASK YOU TO 01:15:58:21 STRONGLY CONSIDER THE PROPOSAL 01:16:00:19 IN THE BUDGET. 01:16:01:24 SECOND, I WOULD LIKE TO ADDRESS

01:16:03:23 INACCURACIES OF EMPLOYEE LEAVE. 01:16:11:08 THE DECISION TO CLOSE SCHOOLS 01:16:12:25 DURING WINTER AND SPRING BREAK 01:16:14:13 ALIGNS WITH SOME OF OUR 01:16:15:21 NEIGHBORING JURISDICTIONS. 01:16:17:20 THE PROBLEM IS THIS ISN'T TRUE. 01:16:21:12 APS GIVES EMPLOYEES 27 DAYS OF 01:16:22:19 PAID HOLIDAY LEAVE. 01:16:25:03 THESE FIVE JURISDICTIONS ARE IN 01:16:29:18 ALIGNMENT WITH EACH OTHER. 01:16:30:17 WE ARE NOT. 01:16:31:28 AT MOST, THE OTHER JURISDICTIONS 01:16:33:10 PROVIDE 12 MONTH EMPLOYEES WITH 01:16:35:05 TWO DAYS OF LEAVE OVER WINTER 01:16:36:14 BREAK AND TWO OVER SPRING BREAK. 01:16:39:25 WE WILL PROVIDE 14 THIS YEAR. 01:16:41:17 SECOND, IT WAS STATED TEN MONTH 01:16:45:09 EMPLOYEES WILL BE GRANTED SEVEN 01:16:46:24 PAID DAYS OF LEAVE THAT THEY DO 01:16:48:19 NOT WORK. 01:16:49:14 BUT WHAT HE DIDN'T MENTION IS 01:16:50:22 THAT DURING THAT SAME TIME 01:16:52:09 PERIOD, 12 MONTH EMPLOYEES WILL 01:16:53:27 BE GRANTED 24 PAID DAYS THAT 01:16:55:22 THEY DO NOT WORK. 01:16:57:07 24 IS CONSIDERABLY LARGER THAN 01:16:59:09 SEVEN. 01:17:01:00 BETWEEN AUGUST 17TH AND 01:17:02:01 JUNE 14TH, THE FIRST AND LAST 01:17:03:23 DAY OF SCHOOL, ALL TEN AND 12 01:17:05:29 MONTH EMPLOYEES NOW WORK THE 01:17:07:07 EXACT SAME SCHEDULE BUT 12 MONTH 01:17:09:11 EMPLOYEES WILL BE PAID FOR 217 01:17:11:00 DAYS AND TEACHERS WILL BE PAID 01:17:12:08 FOR 200. 01:17:13:06 I AM TIRED OF BEING TREATED AS A 01:17:15:02 SECOND-CLASS MEMBER OF OUR 01:17:16:11 ORGANIZATION. 01:17:17:18 I WORK JUST AS HARD AS 12 MONTH 01:17:19:10 EMPLOYEES, I WORK DURING THE 01:17:20:22 SCHOOL YEAR JUST AS MANY DAYS AS 01:17:22:10 12 MONTH EMPLOYEES AND YET 12 01:17:24:05 MONTH EMPLOYEES GET PAID MORE 01:17:28:21 THAN | DO. 01:17:29:23 THIS IS HUGELY DEMORALIZING. 01:17:32:26 THIS POLICY TELLS US LOUD AND 01:17:34:14 CLEAR THAT WE ARE NOT IMPORTANT 01:17:35:29 TO YOU. 01:17:36:23 WE CANNOT HAVE A SYSTEM WHERE 01:17:37:28 EVERY STUDENT COUNTS UNTIL YOU 01:17:39:16 DECIDE TO ACT AS IF EVERY 01:17:41:21 EMPLOYEE COUNTS. 01:17:43:22 WE'VE HEARD YOU LOUD AND CLEAR. 01:17:46:12 12 MONTH EMPLOYEES COUNT.

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01:46:41:01 CLOSEOUT RECOMMENDATION, THE 01:46:42:09 LAST SEVERAL I'VE DONE, IN 01:46:43:27 DECEMBER I RECOMMENDED AND THE 01:46:45:13 BOARD HAS APPROVED THAT ANYTHING 01:46:47:07 IN THE LAPSE AND TURNOVER HAS 01:46:49:03 GONE DIRECTLY INTO THE COMP 01:46:50:05 RESERVE. 01:46:50:16 >> ONE OF OUR SPEAKERS AT PUBLIC 01:46:52:05 COMMENT MAY HAVE MISSTATED THAT 01:46:53:26 THAT IN FACT HAS BEEN OUR 01:46:55:14 PRACTICE FOR THE LAST FEW YEARS. 01:46:57:17 >> THAT'S CORRECT. 01:46:58:21 >> THE QUESTION I HAVE ABOUT 01:46:59:26 THIS PRESENTATION IS 01:47:02:09 THE \$13 MILLION THAT WE HAVE 01:47:06:08 EXTRA SAVINGS IN LAPSE AND 01:47:07:23 TURNOVER THAT GOES ABOVE WHAT WE 01:47:09:15 HAD PROJECTED, I'M JUST CURIOUS 01:47:12:04 ABOUT WHETHER WE HAVE ANY 01:47:13:09 INFORMATION, AND I MAY BE A 01:47:15:18 FOLLOW-UP ITEM, BUT HOW DOES 01:47:17:27 THAT COMPARE TO PREVIOUS YEARS? 01:47:19:09 ARE WE SEEING MORE TURNOVER THAN 01:47:21:03 WE WOULD HAVE SEEN IN PREVIOUS 01:47:22:21 YEARS? 01:47:24:29 OR IS IT GENERALLY ON PAR WITH 01:47:26:17 WHAT WE SHOULD EXPECT? 01:47:28:29 >> I DON'T HAVE ANY OF THAT DATA 01:47:30:03 AT THIS TIME, BUT WE'LL CHECK IT 01:47:31:26 OUT AND LET YOU KNOW. 01:47:32:29 >> GREAT, THANK YOU. 01:47:35:07 >> Ms. KADERA? 01:47:38:08 AS FAR AS LAST YEAR, LAPSE AND 01:47:40:09 TURNOVER, WE WERE AT 8.8 AT THE 01:47:42:25 MIDYEAR. 01:47:43:26 SO THIS YEAR, WE'RE AT 13.1. 01:47:45:22 SO IT WAS 8.8 OVERALL FOR ALL 01:47:48:02 THOSE CATEGORIES AS FAR AS LAPSE 01:47:50:06 AND TURNOVER LAST YEAR, BUT WE 01:47:51:22 CAN GET SOME HISTORICAL DATA FOR 01:47:53:23 A COUPLE YEARS BACK FOR YOU. 01:47:55:09 >> I'M JUST CURIOUS, SO FROM 8 01:47:57:21 LAST YEAR TO 13 THIS YEAR THAT 01:47:59:02 WE'RE SEEING MORE THAN WE'VE 01:48:01:00 SEEN IN PREVIOUS YEARS, AND I'M 01:48:02:09 JUST TRYING TO DIG INTO -- THIS 01:48:05:14 CONNECTS WITH OUR HR 01:48:07:06 PRESENTATION AND FOLLOWING OUR 01:48:09:01 TRENDS. 01:48:09:15 >> AND ALSO SOME OF IT IS NOT 01:48:10:27 JUST THE VACANCIES. 01:48:12:03 IT WOULD ALSO BE IF WE BRING IN 01:48:14:08 SOMEONE WITH A LOWER SALARY THAN 01:48:15:27 THE PREVIOUS PERSON IN THERE.

01:48:17:29 WHEN WE DO BUDGET FOR OUR 01:48:20:00 POSITIONS, THERE'S AN AVERAGE 01:48:21:03 COST THAT'S PUT IN, SO WHOEVER 01:48:22:15 IS HIRED, IF THEY'RE LOWER THAN 01:48:24:00 THAT AVERAGE COST, THAT WOULD 01:48:26:02 ADD UP AS WELL IN COMBINATION IN 01:48:28:04 ANY VACANCIES WE MIGHT HAVE. 01:48:33:03 >> I JUST HAVE A QUICK QUESTION 01:48:35:01 ON SLIDE 5. 01:48:38:02 I'M THE NEW GUY, BUT SO ARE YOU, 01:48:40:08 SO HUMOR ME ON THIS ONE! 01:48:43:14 THE HVAC INFRASTRUCTURE ROOFING 01:48:45:02 LINE INDICATES IT'S COMPLETED 01:48:47:27 AND IT WAS \$43 MILLION LESS THAN 01:48:50:22 WAS EXPECTED? 01:48:51:18 AM I READING THAT RIGHT? 01:48:52:27 I JUST WANT TO MAKE SURE I'M 01:48:54:04 UNDERSTANDING. 01:48:54:11 IT'S DONE? 01:49:03:08 >> [INAUDIBLE] 01:49:03:19 >> THE QUESTION WAS FOR THE HVAC 01:49:06:00 INFRASTRUCTURE ROOFING, IT 01:49:07:11 APPEARS THERE'S A BALANCE OF 43 01:49:09:20 REMAINING. 01:49:10:10 IS THAT ACCURATE TO SAY? 01:49:14:22 >> I'M JUST ASKING IF I'M 01:49:15:20 READING IT RIGHT. 01:49:16:19 >> WE DO STILL HAVE SOME 01:49:20:14 PROJECTS THAT ARE ONGOING. 01:49:21:23 >> SO THE ASTERISK MAYBE IS 01:49:23:24 WHAT -- OKAY, GOT IT, THANK YOU. 01:49:27:11 >> BUT I BELIEVE THAT BECAUSE WE 01:49:32:03 IN THE PROCESS OF DOING THE 01:49:34:00 LONGER RANGE PLANNING FOR OUR 01:49:35:22 BUILDINGS THAT WE ALSO DID HOLD 01:49:37:04 OFF ON A COUPLE OF ROOFING 01:49:40:29 PROJECTS, SO THAT MIGHT BE PART 01:49:43:02 OF THE REASON THIS IS GETTING 01:49:44:17 SHUFFLED INTO CAPITAL RESERVE? 01:49:46:18 >> SO WE ARE STILL LOOKING AT 01:49:47:26 THE ROOFING PROJECTS TO ASSESS 01:49:50:01 WHICH ONES WE SHOULD PUT FORWARD 01:49:51:16 IN THE CIP. SO YOU WILL SEE THAT 01:49:54:06 INFORMATION THERE AS WELL, BUT 01:49:55:01 THERE ARE STILL A COUPLE OF 01:49:56:06 PROJECTS THAT WE'RE FINISHING. 01:49:58:02 >> OKAY. 01:49:58:16 SO IT'S KIND OF A COMBINATION --01:50:00:29 >> IT IS A COMBINATION OF THE 01:50:01:24 TWO. 01:50:02:05 >> THERE'S SOME WE'RE GOING TO 01:50:03:02 DO AS PART OF THE CIP AND SOME 01:50:05:00 WE'RE JUST DOING ONGOING. 01:50:06:09 >> THAT'S CORRECT.

01:50:08:13 >> GREAT. 01:50:10:17 Ms. ZECHER SUTTON? 01:50:15:02 >> YES, THANK YOU. 01:50:15:17 THANK YOU FOR THE PRESENTATION. 01:50:20:09 I JUST HAVE A QUESTION ABOUT THE 01:50:22:27 TOTALS, THE PROJECTED FUNDS 01:50:28:00 AVAILABLE AT CLOSEOUT OF 01:50:29:18 14.1 MILLION. 01:50:30:19 AND THE TOTAL MAJOR CONSTRUCTION 01:50:37:11 RESERVE OF 0.3 MILLION AND THE 01:50:44:10 RESERVE AT 0.7 MILLION. 01:50:47:03 DO YOU HAVE THE COMPARATIVE 01:50:48:10 FIGURES OF WHAT THOSE WERE AT 01:50:49:19 THIS TIME LAST YEAR? 01:50:59:20 >> MAYBE. 01:51:00:15 HOLD ON, LET ME SEE. 01:51:05:13 >> DO YOU HAVE THE LAST YEAR'S 01:51:06:28 OR NO? 01:51:08:27 >> I HAVE TO PULL IT UP. 01:51:10:06 >> SO WE DON'T HAVE IT RIGHT 01:51:12:08 HERE IN FRONT OF US. BUT WE CAN 01:51:13:23 CERTAINLY GET THAT TO YOU. 01:51:15:06 >> OKAY, THANK YOU. 01:51:16:03 >> I'M GOING TO ASK A DIFFERENT 01:51:17:12 QUESTION IF YOU WANT TO PULL IT 01:51:18:27 UP IN THE MEANTIME. 01:51:20:05 IF NOT, WE CAN GET IT AS A 01:51:21:27 FRIDAY LETTER FOLLOW-UP. 01:51:24:06 THE HEIGHTS PHASE II WHICH I 01:51:25:27 BELIEVE IS THE PARKING LOT IS 01:51:29:12 SCHEDULED -- YOU MENTIONED IT 01:51:32:00 WAS SCHEDULED TO BE FINISH IN 01:51:33:25 FALL OF '24? 01:51:36:14 >> THAT'S THE HEIGHTS I. 01:51:38:06 >> OH, SORRY. 01:51:39:24 I THOUGHT IT WAS THE PARKING 01:51:41:02 LOT. 01:51:41:26 I WAS, LIKE, WAIT, THAT SOUNDED 01:51:44:04 FASTER THAN I THOUGHT IT GOING 01:51:45:22 TO BE. 01:51:46:16 NEVER MIND, OKAY! 01:51:48:18 THAT WAS A QUICK ANSWER TO MY 01:51:49:19 QUESTION. 01:51:50:07 I'M SORRY IF THAT DID NOT TAKE 01:51:52:02 US ENOUGH TIME TO BE ABLE TO 01:51:54:00 PULL IT UP. 01:51:55:19 COLLEAGUES, ANY OTHER 01:51:56:19 LAST-MINUTE QUESTIONS? 01:51:57:21 >> THE INFORMATION YOU WANT TO 01:51:59:05 KNOW IS --01:51:59:27 >> NO, THE INFORMATION FOR 01:52:01:28 Ms. ZECHER SUTTON OF THE 01:52:03:12 HISTORICALS OF WHAT WE'VE SEEN 01:52:05:14 IN RESERVES FROM YEARS PAST.

01:52:08:16 >> WE CAN HAVE THAT AS A REPORT. 01:52:10:12 >> WE'LL GET THAT TOMORROW. 01:52:11:11 >> PERFECT. 01:52:12:15 GREAT, I THINK WE'RE GOOD. 01:52:13:24 THANK YOU, MR. HAWKINS. 01:52:14:25 AND WE ARE ON TO OUR SECOND 01:52:18:28 MONITORING ITEM WHICH IS THE 01:52:20:24 HUMAN RESOURCES UPDATE. 01:52:23:02 DR. DURAN, CAN YOU PLEASE 01:52:24:03 INTRODUCE THE STAFF WHO WILL 01:52:25:08 PRESENT THIS ITEM? 01:52:27:00 | SEE THERE'S AN ENTIRE TEAM. 01:52:30:17 >> THANK YOU. 01:52:32:05 SO OUR ASSISTANT SUPERINTENDENT 01:52:33:22 MICHAEL HODGE WILL COME UP TO 01:52:35:04 PRESENT AND I'LL LET MR. HODGE 01:52:38:19 INTRODUCE HIS WHOLE TEAM THAT'S 01:52:40:14 HERE. 01:52:44:15 >> YOU ALL CAN COME UP. 01:52:47:09 >> ALL RIGHT, GOOD EVENING 01:52:48:13 SCHOOL BOARD CHAIR, 01:52:49:01 Ms. DIAZ-TORRES, VICE CHAIR, 01:52:50:13 MR. PRIDDY, MEMBERS OF THE 01:52:52:05 SCHOOL BOARD AND SUPERINTENDENT 01:52:53:06 DR. DURAN. 01:52:54:23 THIS EVENING, I WILL BE 01:52:56:00 PRESENTING OUR HUMAN RESOURCES 01:52:57:06 MONITORING REPORT AND BEFORE I 01:52:58:11 GET STARTED, I'D LIKE TO SAY A 01:53:00:00 SPECIAL THANK YOU TO 01:53:00:24 Ms. DIAZ-TORRES WHO WAS OUR 01:53:02:26 BOARD LIAISON FOR THIS YEAR'S 01:53:04:18 REPORT. 01:53:05:02 | APPRECIATE YOUR PARTNERSHIP 01:53:05:26 AND YOUR CONVERSATION. 01:53:07:04 AND TO MY COLLEAGUE, 01:53:08:15 Ms. ASHBY, THANK YOU AS WELL 01:53:10:00 FOR YOUR TEAM AND YOUR 01:53:11:05 INVALUABLE ASSISTANCE. 01:53:13:21 MOVING ON, I WISH TO INTRODUCE 01:53:15:03 OUR HR DIRECTORS THAT YOU'LL 01:53:16:18 HEAR FROM LATER WITH ANSWERS TO 01:53:19:24 QUESTIONS. 01:53:21:02 WE HAVE MR. CORY KAPELSKI, 01:53:23:03 DIRECTOR OF PROFESSIONAL 01:53:23:21 LEARNING. 01:53:24:05 WE HAVE Ms. PAIGE TUCKER, 01:53:25:27 DIRECTOR OF TALENT ACQUISITION 01:53:27:01 MANAGEMENT LICENSE. 01:53:28:29 WE HAVE Dr. DIMAR BROWN, OUR 01:53:31:14 DIRECTOR OF TALENT ACQUISITION 01:53:32:25 MANAGEMENT CLASSIFIED AND OUR 01:53:34:26 NEWLY APPOINTED Ms. TIA 01:53:37:28 HALSTEAD, DIRECTOR OF HR

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02:07:49:08 CRITICAL DIVISIONS WITHIN HR ARE 02:07:51:03 FULLY STAFFED AND EQUIPPED TO 02:07:52:22 HANDLE OUR EMPLOYEE AND 02:07:54:10 STAKEHOLDER NEEDS. 02:07:57:11 IN ADDITION, WE WILL STRENGTHEN 02:07:58:25 THE IMPLEMENTATION AND 02:08:00:17 COMMUNICATION AROUND BENEFITS TO 02:08:02:08 BETTER SUPPORT EMPLOYEE AND 02:08:03:29 RETIREE NEEDS. 02:08:07:05 THIS PAST OPEN ENROLLMENT SEASON 02:08:08:13 PROVIDED US WITH MANY 02:08:09:15 OPPORTUNITIES AND LESSONS 02:08:10:16 LEARNED. 02:08:12:03 WHILE THIS WAS A UNIQUE OPEN 02:08:13:28 ENROLLMENT SEASON BECAUSE IT 02:08:14:29 IMPACTED EVERY APS 02:08:17:17 BENEFIT-ELIGIBLE EMPLOYEE AND 02:08:19:01 RETIREE AT ONE POINT, WHO WAS 02:08:23:03 ENROLLED IN THE APS BENEFIT 02:08:25:01 PLANS? 02:08:26:05 FOR CONTEXT. WE HAD OVER 3600 02:08:28:00 ACTIVE EMPLOYEES AND OVER 1500 02:08:30:29 RETIREES THAT HAD A BENEFIT 02:08:32:12 PLAN. 02:08:32:16 OUR INITIAL PLAN APPROACH 02:08:36:03 FOLLOWED THE SAME METHODOLOGY 02:08:37:12 THAT WE ALWAYS DID IN HOLDING 02:08:39:27 OUR TYPICAL NUMBER OF FAIRS AT 02:08:42:16 THE SAME TIMES, AT THE SAME 02:08:46:01 LOCATIONS AS IN PREVIOUS YEARS. 02:08:47:11 HOWEVER, WE QUICKLY RECOGNIZED 02:08:48:22 THAT A DIFFERENT APPROACH WAS 02:08:50:00 NECESSARY. 02:08:52:04 IN THE END, WE OFFERED 17 OPEN 02:08:54:26 ENROLLMENT SESSIONS, 11 IN 02:08:56:28 PERSON AND SIX VIRTUAL. 02:08:59:16 I WANT TO THANK THE ENTIRE 02:09:00:24 DEPARTMENT OF HUMAN RESOURCES 02:09:01:28 FOR OUR ALL HANDS ON DECK 02:09:04:00 APPROACH AND HARD WORK TO HELP 02:09:06:28 MEET THE NEEDS OF APS STAFF, 02:09:09:15 RETIREES, AND THEIR DEPENDENTS 02:09:11:17 DURING THAT CRITICAL TIME. 02:09:14:22 CERTAINLY WE ARE HEADING IN A 02:09:16:04 DIRECTION TO DO AND BE BETTER BY 02:09:18:13 IMPROVING OUR CUSTOMER SERVICE 02:09:19:24 AND BEING IN A POSITION THAT 02:09:21:25 ADEQUATELY PREPARES US FOR 02:09:24:00 SUBSEQUENT OPEN ENROLLMENT 02:09:25:10 SEASONS BASED ON FEEDBACK FROM 02:09:27:12 STAKEHOLDERS AND CHANGES I 02:09:28:27 MENTIONED THAT ARE ONGOING IN 02:09:30:09 OUR DEPARTMENT. 02:09:30:20 WE ARE EXCITED ABOUT THE CURRENT

02:09:37:01 ENTERPRISE RESOURCE PLANNING ERP 02:09:39:24 UPGRADE. 02:09:40:21 OUR CURRENT SYSTEMS ARE OUTDATED 02:09:42:20 AND REQUIRE SEVERAL MANUAL TASKS 02:09:46:05 OF HR STAFF. 02:09:47:14 HOWEVER, WITH THE ANTICIPATED GO 02:09:50:09 LIVE DATE OF JANUARY 2025, WE 02:09:53:04 WILL BE MOVING TO AN UPDATED ERP 02:09:55:27 SYSTEM THAT ALLOWS FOR AUTOMATED 02:09:59:00 WORKFLOWS, EFFICIENT TALENT 02:10:01:18 ACQUISITION TASKS, AND ENHANCED 02:10:04:06 EMPLOYEE SELF-SERVICE EXPERIENCE 02:10:06:11 TO REDUCE MANUAL TASKS. 02:10:09:00 ENHANCED PAYROLL PROCESSING, 02:10:11:21 BENEFITS ADMINISTRATION, AND 02:10:14:03 PERFORMANCE MANAGEMENT, JUST TO 02:10:15:22 NAME A FEW. 02:10:16:10 AND TO CONCLUDE FOR THE UPCOMING 02:10:22:05 FISCAL YEAR, THE DEPARTMENT OF 02:10:23:07 HUMAN RESOURCES DOES NOT HAVE 02:10:24:25 ANY ADDITIONAL RESOURCES THAT WE 02:10:26:16 ARE REQUESTING. 02:10:29:12 THAT CONCLUDES OUR PRESENTATION. 02:10:32:03 >> THANK YOU. 02:10:35:18 I'LL OPEN IT UP FOR ANY 02:10:36:27 QUESTIONS. 02:10:37:21 Ms. DIAZ-TORRES? 02:10:38:29 >> AS THE LIAISON TO THIS 02:10:40:28 PRESENTATION, I WANTED TO 02:10:42:03 EXPRESS MY GRATITUDE TO THE 02:10:44:01 ENTIRE HR LEADERSHIP TEAM THAT 02:10:45:20 HAS NEWLY EXPANDED FOR ALL THE 02:10:47:29 WORK THAT GOES ON BEHIND THE 02:10:48:27 SCENES, AS SOMEONE WHO ALSO 02:10:50:29 ENGAGES IN QUITE A BIT OF HR IN 02:10:52:19 MY DAILY LIFE WHEN I'M NOT 02:10:54:18 SCHOOL BOARDING. 02:10:55:09 THIS IS AN INCREDIBLY DIFFICULT 02:10:56:17 JOB AND INCREDIBLY DIFFICULT TO 02:10:58:28 MEET EVERYBODY WHERE THEY NEED 02:11:01:03 YOU AND BE ABLE TO BE THE 02:11:03:01 RESOURCE THAT EVERYBODY NEEDS. 02:11:06:23 AND I WANT TO ACKNOWLEDGE AND 02:11:07:24 APPRECIATE THE INCREDIBLE AMOUNT 02:11:09:02 OF WORK THAT HAS GONE FROM THE 02:11:12:11 ENTIRE TEAM, EVERYBODY WHO IS 02:11:13:23 HERE AND EVERYBODY WHO IS NOT 02:11:14:25 HERE, ESPECIALLY OVER THE LAST 02:11:16:24 COUPLE OF YEARS, BECAUSE THERE 02:11:18:22 ARE SOME SIGNIFICANT 02:11:20:02 OPPORTUNITIES HERE AND I ALSO 02:11:21:10 WANT TO NAME THAT WE'RE IN A 02:11:22:23 VERY DIFFERENT PLACE WITH OUR HR 02:11:24:12 THAN WE WERE EVEN TWO YEARS AGO.

02:11:27:14 LET ALONE THREE YEARS AGO WHEN I 02:11:28:22 FIRST STARTED ON THIS BOARD. 02:11:30:05 AND THERE'S SOME SIGNIFICANT 02:11:31:02 PROCESS IMPROVEMENTS AND THERE'S 02:11:32:07 EVEN MORE THAT ARE COMING ON THE 02:11:33:13 HORIZON. 02:11:34:21 SO THAT'S MY OPENING COMMENT. 02:11:36:27 AND THEN WE WILL GO TO QUESTIONS 02:11:39:09 FROM MY COLLEAGUES. 02:11:41:14 AND I WILL START ON THIS SIDE. 02:11:45:06 >> THANK YOU, CHAIR. 02:11:46:14 AND THANK YOU, MR. HODGE, FOR 02:11:47:20 YOUR PRESENTATION. 02:11:50:11 | APPRECIATED ALL THE 02:11:51:22 INFORMATION THAT YOU SHARED THAT 02:11:53:07 REALLY DEMONSTRATES THE BREADTH 02:11:54:25 OF ALL THE THINGS THAT A HR 02:11:58:08 ATTENDS TO. 02:11:59:09 AND IN YOUR REMARKS, I REALLY 02:12:00:24 APPRECIATE YOUR REFLECTIVENESS 02:12:02:26 ABOUT THE DEPARTMENT AND ITS 02:12:04:00 GROWTH AND ALL OF THE ATTENTION 02:12:05:25 TO DATA AS YOU TRACK YEAR OVER 02:12:08:21 YEAR THE IMPROVEMENTS. 02:12:09:24 IT'S GREAT TO SEE. 02:12:11:15 THE COMMENT I WOULD OFFER BEFORE 02:12:12:23 A QUESTION IS THAT FOR THOSE WHO 02:12:14:22 ARE WATCHING, THE GENERAL 02:12:17:18 PUBLIC, ABOUT 80% AND A LITTLE 02:12:20:03 BIT MORE OF OUR ANNUAL BUDGET 02:12:21:15 GOES TO STAFFING. 02:12:23:09 IT IS THE BULK OF OUR 02:12:24:11 INVESTMENT. 02:12:25:15 AND THE RESEARCH THAT I'M 02:12:27:03 FAMILIAR WITH WHEN WE LOOK JUST 02:12:28:18 AT TEACHERS AS ONE PIECE OF THAT 02:12:30:27 STAFFING IS THAT TEACHER QUALITY 02:12:34:05 IS THE MOST IMPORTANT 02:12:36:03 SCHOOL-BASED FACTOR FOR STUDENT 02:12:38:10 ACHIEVEMENT, HANDS DOWN. 02:12:40:05 THE QUALITY OF OUR EMPLOYEES IS 02:12:41:23 HUGELY IMPORTANT. 02:12:43:05 WE KNOW ACROSS OUR COUNTRY. IT 02:12:44:26 IS INCREASINGLY DIFFICULT. 02:12:47:18 OUR TEACHER PIPELINE NATIONALLY 02:12:49:15 IS A MATTER OF SOME CONCERN. 02:12:54:07 SO I BELIEVE THAT THE WORK OF 02:12:55:05 THIS TEAM, THE HUMAN RESOURCES 02:12:56:27 TEAM, AND I MEAN NO DISRESPECT 02:12:58:23 TO THE OTHER FOLKS HERE FROM 02:13:00:20 WITHIN CENTRAL OFFICE, BUT I 02:13:01:22 BELIEVE THE WORK OF THE HUMAN 02:13:02:24 RESOURCES TEAM IS THE MOST 02:13:04:12 CRITICAL FUNCTION THAT HAPPENS

02:13:06:00 IN OUR CENTRAL OFFICE. 02:13:07:15 AND YOUR SUCCESS IS THE SUCCESS 02:13:08:23 OF OUR WHOLE DIVISION. 02:13:11:11 SO THANKS TO YOU AND YOUR TEAM 02:13:12:10 FOR WHAT YOU'RE DOING. 00:00:00:00 AND I SHARED SOME QUESTIONS IN 00:00:03:06 PRESENCE AND A NUMBER OF MY 00:00:04:18 QUESTIONS REALLY REFLECTS MY 00:00:08:06 BELIEF THAT THIS IS TO ME I 00:00:11:05 THINK THE MOST CRITICAL WORK IN 00:00:13:09 THIS BUILDING. 00:00:14:09 THE QUESTION, I HAD A COUPLE OF 00:00:16:04 QUESTIONS FOR PROFESSIONAL 00:00:17:15 DEVELOPMENT, I'LL START THIS. 00:00:19:25 WE HAD TALKED WHEN MR. KAPELSKI 00:00:27:20 STARTED, TWO THINGS AND ONE IS 00:00:29:13 ABOUT AN INTEREST IN TYING 00:00:31:17 PERFORMANCE REVIEWS MORE CLOSELY 00:00:33:23 TO PROFESSIONAL DEVELOPMENT 00:00:36:11 PLANS. 00:00:36:22 SO WHEN YOU GET YOUR PERFORMANCE 00:00:39:23 REVIEW AS STAFF MEMBER AND WHERE 00:00:43:00 YOU HAVE AREAS OF GROWTH AND 00:00:45:03 PERSONALIZE YOUR PROFESSIONAL 00:00:47:09 LEARNING. 00:00:47:21 THAT'S NOT AN EASY ENTERPRISE 00:00:50:17 FOR ANY SCHOOL DIVISION TO DO 00:00:52:15 AND CURIOUS IF UPDATE ON THAT 00:00:54:10 EFFORT. 00:00:54:25 MAYBE START WITH THAT AND STOP 00:00:58:10 THERE. 00:00:59:06 >> MR. KAPELSKI, DO FROM YOUR 00:01:04:00 MIC THERE. 00:01:09:00 >> THAT IS STILL A GOAL AND A 00:01:12:14 LOT OF THAT HELPED BY 00:01:16:24 MODERNIZATION AND WHEN TEACHERS 00:01:19:01 SET THEIR GOAL AND A TIME TO 00:01:20:27 IDENTIFY AND MEET THOSE GOALS 00:01:22:06 WITH PROFESSIONAL LEARNING. 00:01:23:17 WHAT I WILL ALSO SAY THAT 00:01:25:14 FRONT-LINE PROFESSIONAL LEARNING 00:01:27:15 MANAGEMENT SYSTEM HAS WAYS FOR 00:01:30:03 TEACHERS TO START NOT ONLY BY 00:01:32:20 STRATEGIC PLAN GOALS BUT TEACHER 00:01:35:19 STANDARDS -- PROFESSIONAL 00:01:37:00 STANDARDS AND AS YOU SET THE 00:01:38:14 GOALS AND RECOGNIZE THE 00:01:40:07 STANDARDS FITS WITH AND EASIER 00:01:42:09 FOR THEM TO IDENTIFY THE 00:01:45:22 PROFESSIONAL LEARNING AVAILABLE 00:01:47:03 FOR THOSE PIECES. 00:01:49:07 AND A CALENDAR THAT SHOWS FOR 00:01:50:29 THE ENTIRE YEAR WHAT 00:01:53:00 PROFESSIONAL LEARNING IS

00:01:54:20 AVAILABLE AND LIVE SO PEOPLE CAN 00:01:56:15 LOOK AT THAT ANY GIVEN TIME. 00:01:58:09 AND A PIECE IN THAT PROFESSIONAL 00:02:00:16 LEARNING MANAGEMENT SYSTEM THAT 00:02:02:06 ALLOWS STAFF TO SEE THEIR OWN 00:02:04:00 PROFESSIONAL LEARNING PLANS. 00:02:05:06 SO THEY CAN SEE WHAT THEY'VE 00:02:07:12 DONE AND WHAT THEY HAVE COMING 00:02:08:27 UP AND SHARE THAT WITH 00:02:11:15 EVALUATORS AND ADD TO THEIR 00:02:12:22 PLAN.

00:02:13:05 >> THAT'S TERRIFIC, THANK YOU. 00:02:14:14 MY ONE OTHER PROFESSIONAL 00:02:17:11 DEVELOPMENT QUESTION AND CEDE 00:02:19:29 THE FLOOR HERE, WE TALKED IN A 00:02:22:07 GENERAL WAY BEFORE THIS, THE 00:02:24:10 FACT THAT PROFESSIONAL LEARNING, 00:02:25:20 SOME COMES DIRECTLY FROM HR, AND 00:02:28:18 SOME IS POWERED BY DIVISIONS 00:02:30:24 ACROSS THE CENTRAL OFFICE. 00:02:33:05 AND WE HAD TALKED ABOUT A NEED 00:02:35:05 TO KIND OF COORDINATE OR MAP 00:02:38:03 PROFESSIONAL LEARNING ACROSS ALL 00:02:39:29 OF APS.

00:02:41:02 SO THAT AS A TEACHER WHAT MIGHT 00:02:44:23 BE REQUIRED FROM ONE DEPARTMENT 00:02:46:16 AND THEN ANOTHER DEPARTMENT AND 00:02:48:03 THEN ANOTHER DEPARTMENT. 00:02:49:10 SORT OF GETTING A SENSE OF 00:02:52:08 CUMULATIVE REQUIREMENTS I GUESS 00:02:53:17 IS A GOOD WAY TO PUT IT. 00:02:55:15 AND IF WE'VE BEEN ABLE TO DO ANY 00:02:59:25 OF THAT WORK, I WOULD BE CURIOUS 00:03:02:00 TO LEARN ABOUT IT AND SOMETHING 00:03:03:26 MAY STILL BE ON THE HORIZON. 00:03:07:27 >> IT IS STILL ON THE HORIZON, 00:03:09:21 WHAT WE FIND IS DIFFICULT ABOUT 00:03:11:19 THAT THE REQUIREMENTS ARE 00:03:13:09 DIFFERENT BY THE DIFFERENT ROLES 00:03:16:00 AND CHANGE THROUGHOUT THE YEAR 00:03:16:28 OR NEW THINGS ADDED. 00:03:18:29 I WILL SAY THAT MY COLLEAGUES IN 00:03:21:27 ACADEMICS AND I ARE WORKING ON 00:03:24:00 TRYING TO FIGURE OUT WHAT IS 00:03:25:16 REQUIRED AND WHO REQUIRED FOR 00:03:27:06 AND GET THAT OUT TO PEOPLE SO WE 00:03:29:07 ARE CLEAR ABOUT WHAT IS 00:03:30:29 EXPECTED. 00:03:31:17 >> TERRIFIC, THANK YOU. 00:03:36:16 >> MS. ZECHER SUTTON. 00:03:39:13 >> THANK YOU, FOR THE 00:03:40:22 PRESENTATION I GUESS START WITH 00:03:42:21 METRICS, AND SEEMS THAT THE MAIN 00:03:46:00 OBJECTIVE IS 75% PERCENTILE

00:03:49:06 SURVEY AND I REALIZE THAT 00:03:50:21 STRATEGIC PLAN IS UNDERWAY RIGHT 00:03:52:04 NOW, AND PRESUMABLY NEW METRICS 00:03:55:14 AND NEW OPPORTUNITIES AND FOR 00:04:00:20 EXAMPLE YOUR DATE SURVEY IS GOOD 00:04:05:20 AND TO GO BACK AND AGREE WITH 00:04:09:01 THE SAMPLE.

00:04:10:13 AND EXIT SURVEY DATA COULD BE 00:04:12:21 REALLY USEFUL.

00:04:15:17 HOW THE NEEDS ASSESSMENT DATA IS 00:04:21:07 EVALUATED AND MY QUESTION IS TO 00:04:23:14 99% STAFFING METRIC IN HERE. 00:04:25:24 IS THE DO NOMINATOR THERE WHAT 00:04:29:00 WE WIND UP HAVING OR WHAT WE 00:04:30:27 WOULD LIKE BASED ON, FOR 00:04:33:10 EXAMPLE, TEACHERS TAKING ON 00:04:35:08 EXTRA CLASSES AT THE SECONDARY 00:04:37:15 LEVEL, AT THE BEGINNING OF THE 00:04:39:15 YEAR.

00:04:40:02 OR CLASS SIZES CLOSER TO THE MAX 00:04:44:08 THAN ON THE TRAFFIC LIGHT REPORT 00:04:46:12 IN THE GREEN, WHERE WE WOULD 00:04:47:21 LIKE THEM.

00:04:48:18 AND WHAT WAS THE OTHER THINK I 00:04:51:08 COULD THINK OF.

00:04:52:22 I SAW IN THE RECENT CLASS SIZE 00:04:55:02 REPORT THIS YEAR 187 HIGH SCHOOL 00:05:00:20 CORE LANGUAGE CLASSES AND FIVE 00:05:03:05 YEARS ONLY 46.

00:05:04:08 DO THOSE STATISTICS SORT OF PLAY 00:05:06:11 INTO WHAT THE DENOMINATOR IS OR 00:05:09:07 IS IT SORT OF WHERE WE SHOULD BE 00:05:11:24 OR WHERE ACTUALLY ARE.

00:05:14:03 BECAUSE WE STUCK SOME THINGS 00:05:16:16 TOGETHER AND MOVED TEACHERS 00:05:18:04 AROUND AND ASKING TO TAKE SIX 00:05:19:27 CLASSES INSTEAD OF FIVE, ETC. 00:05:24:18 >> YES, THANK YOU FOR THE

00:05:25:24 QUESTION AND AT THE BEGINNING 00:05:28:18 BASED ON THE VACANCIES.

00:05:30:07 AND AT THE FIRST DAY AND MS. 00:05:32:04 TUCKER CAN HELP WITH THIS, 00:05:34:29 TYPICALLY NOT AS MANY .17 AT 00:05:41:01 THAT TIME BUT COULD INCLUDE 00:05:44:00 TEACHERS THAT TAKE ON ADDITIONAL 00:05:45:10 CLASS.

00:05:45:23 >> DO WE HAVE NUMBERS ON THAT? 00:05:48:24 >> WE CAN GET THAT FOR YOU. 00:05:50:27 >> I WANT TO COMMENT ON THE 00:05:52:14 METRICS AND THE CURRENT PROCESS 00:05:56:05 OF STRATEGIC METRICS AND A TEAM 00:05:59:02 WORKING ON SPECIFICALLY THAT 00:06:00:19 ASPECT.

00:06:01:01 AND WE HAVE CHARGED THE TEAM AND

00:06:02:09 THEY HAVE SHARED RECOMMENDATIONS 00:06:04:28 WANTING TO EXPAND BEYOND YOUR 00:06:07:06 VOICE MATTERS AS THE SOLE 00:06:11:09 INDICATOR AND MANY OPPORTUNITIES 00:06:13:25 TO BE CAPTURED IN THE STRATEGIC 00:06:16:26 PLAN. 00:06:17:06 AS WE HAVE MOVED IN THE LAST 00:06:18:23 YEARS TO HAVE OUR DEPARTMENT 00:06:20:15 PLANS ALIGNED AND SCHOOL ALIGNED 00:06:24:07 AND NOT ON A SURVEY OF TWO 00:06:26:12 YEARS. 00:06:26:27 SO MANY OTHER METRICS. 00:06:28:21 AND AS A MATTER OF FACT WE HAD A 00:06:29:21 MEETING ON TUESDAY THAT WE DUG 00:06:31:19 IN THE METRICS AND RECOGNIZE 00:06:33:18 THEY ARE NOT GOOD MEASURES OF 00:06:36:05 EITHER GROWTH OR OPPORTUNITIES 00:06:38:14 FOR US. 00:06:40:29 ABSOLUTELY THAT IS A WORK IN 00:06:42:10 PROGRESS. 00:06:44:04 >> OKAY. 00:06:45:00 ON ANOTHER TOPIC, I WAS 00:06:48:00 WONDERING IF YOU ALL HAVE 00:06:49:14 THOUGHTS ON WHETHER EXTERNAL 00:06:55:29 FACTORS IN SUCCESS OF HIRING AND 00:06:58:00 RETAINING TEACHERS. 00:06:59:03 FOR EXAMPLE, THIS IS REALLY A 00:07:00:13 QUESTION, I DON'T KNOW THE 00:07:03:12 ANSWER AND I THINK YOUR INPUT 00:07:05:01 MUCH MORE VALUABLE THAN MINE. 00:07:06:19 BUT IF OUR BUDGET CYCLE, FOR 00:07:09:20 EXAMPLE IS LATER OR SLOWER AND 00:07:11:27 WE SET COMPENSATION FOR THE 00:07:13:17 FOLLOWING YEAR LATER THAN OTHER 00:07:15:23 SCHOOL DIVISIONS. 00:07:17:05 OR WHETHER WE HAVE DIFFERENT 00:07:20:02 TIMING IN THE JOB MARKET FOR 00:07:23:10 EXAMPLE. 00:07:23:18 ARE THERE THINGS LIKE THAT, THAT 00:07:26:11 WOULD AFFECT OUR SUCCESS IN 00:07:28:20 RECRUITING AND RETAINING 00:07:30:11 TEACHERS IN COMPETITION WITH OUR 00:07:33:13 NEIGHBORING JURISDICTIONS? 00:07:34:07 >> ABSOLUTELY AND SOME WE CAN 00:07:36:08 GET CREATIVE WITH, AS FAR AS 00:07:38:17 MOVING OUR TIMELINES UP AND 00:07:40:18 OTHERS WE CAN'T, AS YOU 00:07:42:14 MENTIONED THE BUDGET. 00:07:43:08 AS YOU KNOW WE ARE IN A VERY 00:07:45:04 COMPETITIVE AREA. 00:07:45:24 SO WE HAVE OUR REGION IV 00:07:49:24 MEETINGS AND KNOW WHAT LOCAL 00:07:51:21 SCHOOL DIVISIONS DOING AS 00:07:54:10 INCENTIVES.

00:07:54:22 AND ONE THING AND WE MOVED UP 00:08:01:11 THAT LEVEL 1 SCHOOLS TO HIRE AS 00:08:03:23 QUICKLY AS POSSIBLE. 00:08:04:21 AND IN THE PROCESS OF OFFERING 00:08:07:03 ADVANCED CONTRACTS FOR STAFF, 00:08:09:22 TRYING TO LOCK STAFF IN. 00:08:11:04 WE KNOW THAT WE HAVE POSITIONS 00:08:12:21 AVAILABLE, THE DATA ALREADY 00:08:14:09 TELLS US THAT. 00:08:15:04 THOSE TYPES OF THINGS. 00:08:16:17 HOWEVER YOU KNOW THAT LOCAL 00:08:18:15 SYSTEMS ARE DOING INCENTIVES AND 00:08:20:23 WE'RE HAVING DISCUSSIONS WHAT 00:08:22:02 THAT LOOKS LIKE FOR US. 00:08:23:21 AND PARTNERING WITH THE 00:08:24:11 DEPARTMENT OF FINANCE AND 00:08:26:04 MANAGEMENT SERVICES AND MY 00:08:28:02 COLLEAGUE AND HIS TEAM AND WHAT 00:08:29:25 THAT LOOKS THAT. 00:08:32:01 AND MS. GRAY'S SCHOOL SUPPORT 00:08:34:21 AND DR. MANN IN ACADEMICS AND 00:08:37:25 WHAT WE CAN DO. 00:08:41:04 AND OTHER THINGS IN SALARY 00:08:42:20 SETTING PROCESS. 00:08:43:16 AS WELL AS WHEN AS FAR AS OTHERS 00:08:45:11 HAVE OFFERS OR COME WITH US WITH 00:08:47:26 A CONTRACT. 00:08:48:21 WE CAN HAVE THAT CONVERSATION 00:08:49:24 AND TALKED ABOUT BEFORE 00:08:51:26 ADDITIONAL FOR CRITICAL NEED 00:08:55:00 AREAS. 00:08:55:29 AND MAKING SURE THAT WE DON'T 00:08:57:19 LOSE CANDIDATES IN THE OFF 00:08:59:15 PROCESS. 00:08:59:29 AND THE QUESTION, THERE ARE SOME 00:09:01:15 THINGS THAT WE CAN DO AND SOME 00:09:03:21 THINGS WHERE HANDS ARE TIED. 00:09:05:16 >> ARE THERE THINGS THAT WE CAN 00:09:06:29 DO HYPOTHETICALLY IN FUTURE 00:09:10:18 YEARS. 00:09:11:04 >> YES. I THINK WE NEED TO MOVE 00:09:12:18 TO INCENTIVES NOT ONLY FOR 00:09:17:02 HIRING BUT RETENTION. 00:09:18:20 | AM HAPPY TO HAVE THOSE 00:09:20:18 CONVERSATIONS AND DISCUSSIONS. 00:09:23:18 WE HAVE A LOT OF IDEAS, I AM 00:09:25:25 SURE THAT MS. TUCKER CAN LOAD 00:09:27:20 YOU DOWN. 00:09:28:11 >> FOR THOSE WHO CANNOT SEE IT 00:09:31:01 MS. TUCKER BACK THERE NODDING 00:09:34:14 VIGOROUSLY. 00:09:34:27 >> AND WE TALKED ABOUT THE 00:09:38:01 TEACHER TOMORROW, INVESTING IN 00:09:40:24 MORE OPPORTUNITIES FOR TEACHER

00:09:43:12 ASSISTANT PROGRAMS AND ASSIST 00:09:45:17 FINANCIALLY FOR MANY OF THEM WHO 00:09:47:11 HAVE TO TAKE ADDITIONAL COURSES. 00:09:49:09 THERE ARE SCHOOL SYSTEMS AROUND 00:09:50:23 THE COUNTRY THAT ARE INVESTING 00:09:52:23 MORE AND PROVIDING FINANCIAL 00:09:55:15 OPPORTUNITIES FOR THE ADDITIONAL 00:09:57:00 CLASSES AND PARTNERING WITH 00:09:59:11 UNIVERSITIES.

00:09:59:21 AND WE HAVE DONE THAT AND A FEW 00:10:02:11 PARTNERSHIPS AND MS. TUCKER YOU 00:10:04:20 CAN ADD AND NOT JUST THE ONES 00:10:06:19 YOU HAVE DONE AND THE FINANCIAL 00:10:08:11 NEED.

00:10:09:01 THERE IS A FINANCIAL COMPONENT 00:10:12:17 AND YOU HAVE CREATED MS. TUCKER 00:10:15:02 FOR LIMITED AND ANY COMPONENT IS 00:10:16:29 A CHALLENGE.

00:10:19:19 YOU WANT TO MENTION THOSE YOU 00:10:21:06 HAVE DONE NEW ALTERNATIVES AND 00:10:24:09 AS A BOARD RECOMMEND HOW WE 00:10:26:11 PROVIDE.

00:10:26:28 AND ALSO WHEN I MET WITH OUR 00:10:28:24 GENERAL ASSEMBLY MEMBERS AND 00:10:31:08 TALKED ABOUT THAT IF YOU RECALL 00:10:32:21 THE LEGISLATIVE PACKAGE, HOW WE 00:10:34:14 NEED THEIR INVESTMENT TO PROVIDE 00:10:37:03 DOLLARS FOR NOT JUST SALARIES 00:10:44:17 AND COMPENSATION AND NEEDS FOR 00:10:46:22 THOSE CERTIFICATES IN CLASSES. 00:10:49:10 >> ABSOLUTELY, I WOULD LOVE TO 00:10:50:09 TALK ABOUT THE TEACHERS FOR 00:10:52:18 TOMORROW PROGRAM AND PIPELINE 00:10:53:26 THAT WE ARE EXCITED ABOUT. 00:10:55:12 AND NOT ONLY EXCITED HOPEFULLY 00:10:58:12 RETAINING STUDENTS WHO ARE IN 00:10:59:15 OUR DIVISION RIGHT NOW AND COME 00:11:01:20 BACK AND BECOME TEACHERS. 00:11:03:06 BUT ALSO THIS HELPS INCREASE THE 00:11:06:10 DIVERSITY IN OUR TEACHERS. 00:11:08:17 RESEARCH DEFINITELY SAYS IF WE 00:11:10:13 CAN CREATE PIPELINES AND BRING 00:11:13:01 STUDENTS BACK TO OUR COUNTY TO 00:11:14:25 BE TEACHERS. 00:11:15:15 IT WILL ALSO CREATE A MORE

00:11:17:14 DIVERSE TEACHER BODY AS WELL. 00:11:20:14 I CAN DEFINITELY ASK FOR MONEY, 00:11:22:23 IF THIS IS THE OPPORTUNITY FOR 00:11:24:07 THAT.

00:11:24:29 THE TWO PIPELINES I WANT TO TALK 00:11:27:28 ABOUT ARE OUR TEACHER ASSISTANT 00:11:31:10 PROGRAM AND SOMETHING WE ARE 00:11:32:06 DOING CALLED A TEACHER 00:11:34:08 AMBASSADOR PROGRAM. 00:11:35:25 OUR STUDENTS IN OUR TEACHERS FOR 00:11:39:20 TOMORROW AND EARLY CHILDHOOD 00:11:42:04 PROGRAM AND OPPORTUNITY AND 00:11:43:12 SIGNING DAY IN MAY, HOPE TO SEE 00:11:45:09 YOU THERE AS WELL. 00:11:46:06 THEY WILL SIGN AN AGREEMENT WITH 00:11:47:25 US TO EITHER COME BACK AS A 00:11:50:11 TEACHER ASSISTANT AFTER THEY 00:11:57:18 GRADUATE AND PASS THE PARA-PRO. 00:12:01:23 AND COME BACK AS A TEACHER 00:12:03:23 ASSISTANT. 00:12:06:24 WE HAVE SOME FUNDING AND WORKING 00:12:09:22 AS TEACHER ASSISTANT IN THE 00:12:12:09 SCHOOL DIVISION AND FINISHING 00:12:14:02 THEIR COURSE WORK AND COMING 00:12:15:29 BACK AS A TEACHER. 00:12:17:11 THE TEACHER AMBASSADOR PROGRAM 00:12:21:05 IS TEACHERS GOING OFF TO 00:12:22:26 COLLEGE, WE WANT TO MAINTAIN A 00:12:26:00 RELATIONSHIP WITH THEM AND OFFER 00:12:28:22 PROFESSIONAL DEVELOPMENT WITH 00:12:29:21 THEM WHILE GONE AND WORKING WITH 00:12:31:11 THE PROFESSIONAL DEVELOPMENT 00:12:32:20 DEPARTMENT. 00:12:33:03 AND COMING BACK TO SERVE IN SOME 00:12:35:06 CAPACITY EITHER AS A SUBSTITUTE 00:12:37:01 OR TEACHER ASSISTANT DURING 00:12:39:04 SUMMER SCHOOL AS WELL AND OF 00:12:40:27 COURSE COMING BACK AND BECOMING 00:12:42:00 A TEACHER. 00:12:42:18 WE ARE GETTING READY TO GO INTO 00:12:45:05 CLASSROOMS AT CAREER CENTER AND 00:12:48:01 TALK ABOUT THESE PROGRAMS. 00:12:50:00 AND THE ONE BIG QUESTION, HOW 00:12:52:12 CAN WE HELP GIVE MORE FINANCIAL 00:12:55:21 SUPPORT TO THE STUDENTS. 00:12:56:23 WE WOULD LOVE TO GIVE A 00:12:59:00 SCHOLARSHIP AS WELL AS INCENTIVE 00:13:03:07 TO COME BACK AND TEACH. 00:13:06:13 >> FANTASTIC TO HEAR AND KNOW 00:13:09:07 IT'S NOT AN INCENTIVE BUT GREAT 00:13:12:18 SWAG AT SIGNING DAY AND 00:13:14:12 BALLOONS. 00:13:15:25 MS. TURNER TO A MORE SERIOUS 00:13:19:07 NOTE OVER TO YOU. 00:13:20:09 >> THANK YOU, LET ME START 00:13:22:13 QUICKLY WITH SOME WORDS FOR MR. 00:13:26:15 HODGE, THIS WAS AN INCREDIBLY 00:13:28:13 HELPFUL PRESENTATION AND REALLY 00:13:30:13 DEMONSTRATES THAT THERE IS 00:13:31:27 EXTRAORDINARY AMOUNT OF WORK 00:13:33:01 THAT YOU AND YOUR TEAM ARE 00:13:34:06 DOING. 00:13:34:26 OBVIOUSLY YOU HAD SIGNIFICANT

00:13:36:11 CHALLENGES THIS YEAR IN REGARD 00:13:38:12 TO EMPLOYEE HEALTH CARE. 00:13:40:24 AND WHILE TON ASSIST IN THAT 00:13:47:10 AREA AND REMARKABLE OF THE RANGE 00:13:49:21 OF ACTIVITIES. 00:13:51:18 AND NOTABLY WITH A TEAM THAT IS 00:13:53:06 SHORT STAFFED. 00:13:54:11 AND I ALSO APPRECIATE THE 00:13:56:03 INDICATION THAT YOU JUST GAVE OF 00:13:58:13 THE COLLABORATIVE WAY THAT YOU 00:14:00:09 WORK WITH YOUR COLLEAGUES ACROSS 00:14:02:09 DEPARTMENTS. 00:14:03:00 WHICH I KNOW CONTRIBUTES TO OUR 00:14:06:04 SUCCESS AND THINKING ABOUT 00:14:08:02 THINGS IN SORT OF HOLISTIC WAYS. 00:14:12:18 | THINK I'M GOING -- I HAVE SOME 00:14:15:04 QUESTIONS ON PROFESSIONAL 00:14:16:23 LEARNING AND QUESTIONS ON 00:14:19:09 RECRUITMENT. 00:14:19:28 | THINK | WILL STICK WITH 00:14:22:08 RECRUITMENT NOW SINCE WHAT WE 00:14:23:17 WERE TALKING ABOUT. 00:14:24:18 AND I WONDER, MR. HODGE IF YOU 00:14:27:20 OR ONE OF YOUR STAFF WOULD 00:14:30:21 EXPLAIN A LITTLE MORE ON SLIDE 00:14:33:15 11. 00:14:34:07 I AM FAMILIAR WITH SOME OF THE 00:14:36:18 ITEMS LISTED UNDER TARGETED 00:14:39:15 RECRUITMENT EFFORTS. 00:14:41:10 NOTABLY I KNOW WHAT INDEED IS 00:14:43:19 AND WHAT LINKEDIN IN AND I DON'T 00:14:47:18 KNOW WHAT OTHER THINGS ARE AND 00:14:49:04 WHAT ADVANTAGE THEY GIVE US. 00:14:51:00 AND I DON'T KNOW IF THEY COST US 00:14:53:00 ANYTHING. 00:14:53:18 SO IF YOU CAN TALK A LITTLE 00:14:55:05 ABOUT THOSE TARGETED RECRUITMENT 00:14:57:18 EFFORTS. 00:14:58:02 >> YES, AND MS. TUCKER WILL TAKE 00:15:00:23 US THROUGH, CAN YOU START WITH 00:15:04:05 HANDSHAKE, OUR MOST COSTLY. 00:15:06:27 >> ABSOLUTELY, HANDSHAKE IS A 00:15:09:27 PLATFORM THAT GIVES US ACCESS 00:15:11:17 PRETTY MUCH TO EVERY COLLEGE 00:15:13:03 STUDENT IN THE COUNTRY. 00:15:14:05 WE ARE ABLE TO PROACTIVELY 00:15:16:25 RECRUIT THROUGH HANDSHAKE. 00:15:19:07 HANDSHAKE STARTED AS, YOU'RE 00:15:22:00 ABLE TO REGISTER FOR COLLEGE 00:15:23:27 FAIRS. 00:15:25:01 AND EVENTS AS WELL. 00:15:26:21 BUT ALSO YOU ARE ABLE TO APPLY

00:15:30:10 FOR JOBS AND POST JOBS AND 00:15:33:00 INTERACT WITH COLLEGE STUDENTS 00:15:34:10 ON MULTIPLE LEVELS THROUGH THE 00:15:37:03 PLATFORM.

00:15:37:14 IT'S AN AMAZING PLATFORM. 00:15:41:18 FOR EXAMPLE WE ARE LOOKING FOR A 00:15:43:11 PHYSICS TEACHER RIGHT NOW. 00:15:44:16 WE ARE ABLE TO GO INTO EVERY 00:15:47:03 COLLEGE IN THE COUNTRY THAT USES 00:15:49:12 HANDSHAKE, PRETTY MUCH EVERY 00:15:50:28 COLLEGE AND SPECIFICALLY LOOK 00:15:52:05 FOR PHYSIC MAJORS GRADUATING IN 00:15:56:16 THE SPRING.

00:15:57:08 AND COMMUNICATE WITH THEM. 00:15:59:08 IT'S A GREAT PLATFORM. 00:16:00:22 IT'S BEEN VERY SUCCESSFUL. 00:16:02:20 WE HAD A LOT OF SUCCESS IN 00:16:05:05 RECRUITMENT THROUGH THAT AS 00:16:07:21 WELL.

00:16:08:08 AND ALSO GEOFENCING, WE USED A 00:16:12:03 MEDIA COMPANY FOR GEOFENCING. 00:16:16:24 I WILL LET DR. BROWN TALK ABOUT 00:16:18:27 THAT.

00:16:20:21 >> GOOD EVENING, GEOFENCING, 00:16:24:01 IT'S A GPS DRIVEN WHERE 00:16:27:20 RECRUITMENT AND ABLE TO WRAP 00:16:29:28 DIGITAL FENCES AROUND LOCATIONS 00:16:32:05 BASED ON GPS LOCATIONS. 00:16:34:04 FOR EXAMPLE, IF WE KNOW AN 00:16:38:08 CENTER OR SPORTS EVENT IS HAVING 00:16:40:13 AN EVENT, AND WE CAN PUT 00:16:42:15 GEOFENCE AROUND THAT LOCATION 00:16:44:00 AND ANYONE THAT ENTERS THE SPACE 00:16:47:08 AND WE HAVE TECHNOLOGY THAT 00:16:48:27 TRACKS THEM ON THEIR MEDIA AND 00:16:53:00 SEE OUR ADVERTISING AND DRIVE 00:16:56:05 THEM TO OUR WEBSITES AND JOBS. 00:16:58:15 THAT'S WHAT GEOFENCING. 00:17:02:08 AND EMISSARY ALLOWS US TO CREATE 00:17:06:17 TEXT CAMPAIGNS AND CULTIVATE 00:17:10:01 CANDIDATES AND DRIVE TO OUR JOBS 00:17:12:10 AND HIRING EVENTS.

00:17:15:16 >> AND HANDSHAKE I ADD WE CAN 00:17:20:20 TAP INTO ALUMNI AS WELL. 00:17:23:00 >> THANK YOU, YOU JUST EXPLAINED 00:17:25:16 SO MUCH TO ME DR. BROWN AND 00:17:28:03 SOCIAL MEDIA AND THE ADS THAT I 00:17:29:24 SEE.

00:17:30:19 I THINK -- MY SECOND QUESTION ON 00:17:33:15 THIS TOPIC IS FOR MR. HODGE, 00:17:37:22 ALTHOUGH AGAIN WHO IS BEST TO 00:17:39:25 ANSWER.

00:17:41:19 I REALLY APPLAUD THE INCREASE IN 00:17:44:09 THE DIVERSITY IN OUR T-SCALE 00:17:46:16 EMPLOYEES AND I WONDER IF YOU 00:17:47:21 CAN SPEAK ABOUT WHAT STRATEGIES 00:17:50:16 YOU INTRODUCED TO INCREASE THAT 00:17:54:07 DIVERSITY. 00:17:54:20 AND WHAT STRATEGIES YOU WOULD 00:17:56:19 LIKE TO CARRY FORWARD OR THAT 00:17:58:27 YOU ARE LOOKING TO INTRODUCE. 00:18:01:20 >> SURE, WE ARE DEFINITELY --00:18:03:22 THANK YOU TO THE BOARD FOR A 00:18:04:29 BUDGET THAT ALLOWS US TO GO TO 00:18:07:07 MANY COLLEGES AND UNIVERSITIES. 00:18:09:00 SO TO ANSWER YOUR QUESTION HOW 00:18:11:03 WE TARGET OR IMPROVE OUR 00:18:14:00 DIVERSITY. 00:18:14:13 WE GO TO HBCU'S, HISTORICALLY 00:18:18:21 BLACK COLLEGE AND UNIVERSITIES 00:18:19:25 AND COLLEGE AND UNIVERSITIES 00:18:21:08 THAT HAVE A HIGH HISPANIC 00:18:23:15 POPULATION AS WELL. 00:18:24:25 AND MS. TUCKER MENTIONED WHERE 00:18:26:21 WE DO OUR BEST WITH OUR GROW 00:18:28:22 YOUR OWN PROGRAMS. 00:18:30:03 AND THAT ALLOWS US TO TARGET OUR 00:18:32:26 OWN STAFF AND MS. TUCKER IF YOU 00:18:35:23 HAVE ANYTHING TO ADD AND HOW WE 00:18:37:29 INCREASE OF 7% THIS YEAR. 00:18:40:15 AND LAST YEAR WAS MY FIRST YEAR 00:18:42:08 AS YOU ALL KNOW. 00:18:43:21 AND I TOLD THE STAFF, WE'RE 00:18:45:10 GOING EVERYWHERE AND NEXT YEAR 00:18:48:11 SCALE BACK TO KNOW WHERE WE GOT 00:18:50:16 OUR BEST BANG FOR OUR BUCK AND 00:18:53:08 BEST INVESTMENT. 00:18:55:01 THIS IS OUR SECOND YEAR AND 00:18:56:24 STILL GOING MOST OF THE PLACES. 00:18:58:17 >> THANK YOU. 00:19:00:26 >> MR. PRIDDY. 00:19:02:10 >> YEAH, THANK YOU. 00:19:03:28 WELL, IT WOULDN'T BE AN HR 00:19:07:02 MONITORING REPORT IF I DIDN'T 00:19:08:07 TALK ABOUT THE ERP STARS 00:19:11:21 MODERNIZATION. 00:19:12:20 I GUESS THAT'S ON BRAND, I'M 00:19:15:21 HAPPY THAT WE'RE GOING TO HAVE A 00:19:17:11 SYSTEM THAT IS IN THE 2000'S. 00:19:21:24 LET ALONE THE 2020'S. 00:19:23:20 AND EXCITED ABOUT THAT AND GOT 00:19:25:14 OUR UPDATE, I THINK IT WAS 00:19:27:07 DECEMBER. 00:19:27:15 WE KNOW WHAT IS GOING ON THERE. 00:19:29:08 AND IT'S EXCITING TO SEE WHAT WE 00:19:31:22 CAN DO ONCE WE CAPTURE THAT DATA 00:19:34:06 AND USE IT IN DIFFERENT WAYS. 00:19:36:18 AND ACTUALLY HAVE A FUNCTIONING 00:19:38:17 HR DEPARTMENT THAT DOESN'T 00:19:40:13 REQUIRE ON THE PIECES OF PAPER

00:19:41:27 THAT YOU ARE GIVING. 00:19:43:06 LOOKING FORWARD TO THAT. 00:19:44:27 YOU SAID COURAGEOUS 00:19:48:24 CONVERSATIONS ARE HAPPENING. 00:19:49:18 THAT'S GOOD TO KNOW, GOOD TO 00:19:51:07 KNOW WE'RE A CUSTOMER-FOCUSED 00:19:56:26 ORGANIZATION NOW. 00:19:58:13 I MEAN WE STILL, I'LL GET TO 00:20:00:14 THAT IN A SECOND. 00:20:02:09 THE OPEN ENROLLMENT. 00:20:04:14 SO STRAIGHT TO THE PUNCH, HOW 00:20:06:20 MANY CASES ARE STILL OUTSTANDING 00:20:07:22 FOR PEOPLE WHO REQUESTED 00:20:10:03 CONTINUOUS COVERAGE FROM A 00:20:11:18 PREVIOUS CONDITION? 00:20:13:13 DO WE HAVE OUTSTANDING THERE? 00:20:14:20 >> WE DO NOT HAVE THAT 00:20:16:00 INFORMATION, ACTUALLY AS THE 00:20:18:04 EMPLOYER WE ARE NOT PRIVY TO IT. 00:20:20:01 IT'S A REQUEST BETWEEN THE APS 00:20:23:26 EMPLOYEE AND THE VENDOR. WHICH 00:20:25:12 YOU KNOW IS CARE FIRST. 00:20:26:21 WE CAN FOLLOW UP WITH YOU TO SEE 00:20:28:21 IF CARE FIRST WILL GIVE US 00:20:31:17 INSIGHT HOW MANY ARE APPENDING 00:20:34:24 AND APPROVED. 00:20:37:06 APS IS REMOVED FROM THAT 00:20:39:29 PROCESS. 00:20:40:19 >> OKAY, GOTCHA. 00:20:43:02 I GUESS A COMMENT HERE. 00:20:44:12 I'M INTERESTED TO SEE HOW THIS 00:20:46:11 CUSTOMER-SERVICE FOCUS. 00:20:48:18 NOW THAT WE'RE FULLY STAFFED AND 00:20:51:03 WELCOME ABOARD. 00:20:53:18 HOW IT INTERACTS WITH THE HEALTH 00:20:55:12 CARE CHANGE THAT JUST OCCURRED. 00:20:59:13 AND ITS EFFECT NOT ONLY ON THE 00:21:01:21 RETENTION RATE AND VACANCY RATE 00:21:05:11 AS WELL. 00:21:05:22 WHEN WE TALK ABOUT THE 99% AND 00:21:07:23 WHAT THAT REALLY MEANS AND WHAT 00:21:10:09 WE HAVE THIS TIME. 00:21:13:05 AND I GUESS WAIT UNTIL LATE 00:21:16:04 FALL/SUMMER HOW THIS IS TAKING 00:21:20:09 PLACE WITH THE CONVERSATIONS AND 00:21:21:26 CUSTOMER SERVICE AND HOW 00:21:23:22 INTERTWINES WITH OUR EMPLOYEES 00:21:25:25 AND WANTING TO STAY. 00:21:28:06 I DON'T HAVE A QUESTION ABOUT 00:21:29:14 THAT, JUST SAYING THAT'S GOING 00:21:31:05 TO BE THE BIG METRIC IN MY MIND 00:21:34:02 OF HOW WE MEASURE OUR SUCCESS. 00:21:37:02 SO --00:21:38:25 | THINK THAT'S IT FOR NOW.

00:21:40:20 THANK YOU. 00:21:42:05 >> I'M GONNA PICK UP ON THE 00:21:45:08 CONVERSATION ABOUT OPEN 00:21:46:20 ENROLLMENT AND ABOUT CUSTOMER 00:21:48:07 SERVICE. 00:21:48:19 PICK UP WITH THE TWO 00:21:49:27 OPPORTUNITIES. 00:21:50:07 YOU MENTIONED THAT THERE ARE A 00:21:51:22 COUPLE. YOU ALREADY HAVE LESSONS 00:21:54:01 LEARNED THAT YOU ARE PLANNING 00:21:55:03 PUT IN PLACE FOR NEXT YEAR. 00:21:57:04 | WILL ALSO NOTE FOR COMMUNITY 00:21:59:15 MEMBERS WHO MAY NOT WATCH EVERY 00:22:02:01 SINGLE BOARD MEETING AS 00:22:05:02 RELIGIOUSLY AS THOSE OF US HERE 00:22:07:14 AND IN THE MIDST OF AUDIT OF THE 00:22:10:18 HR PROCESSES AND ALSO EVERY 00:22:13:09 OTHER INTERNAL APS PROCESS THAT 00:22:15:26 TOUCHED OUR OPEN ENROLLMENT THIS 00:22:17:12 YEAR. 00:22:17:27 THAT IS NOT -- THAT IS NOT STILL 00:22:21:12 IN PROCESS, WE WILL HEAR THE 00:22:22:26 REPORT OUT FROM THAT AUDIT AT 00:22:25:17 THE END OF THE SCHOOL YEAR. 00:22:26:25 AND IT'S CERTAINLY A MUCH 00:22:29:29 RIGOROUS AND BROADER SCOPE AUDIT 00:22:31:27 THAN YOU ARE DOING IN YOUR OWN 00:22:33:06 DEPARTMENT. 00:22:33:13 I WOULD LOVE TO HEAR FROM YOUR 00:22:34:23 PERSPECTIVE HAVING GONE THROUGH 00:22:35:27 THIS EXPERIENCE, WHAT ARE YOUR 00:22:37:08 TOP THREE OR FOUR LESSONS 00:22:39:19 LEARNED. 00:22:40:07 AND THINGS THAT ARE GOING TO BE 00:22:42:12 SUBSTANTIVELY DIFFERENT FOR THE 00:22:43:21 FUTURE GO AROUNDS. 00:22:46:05 ACKNOWLEDGING THAT WE MAY NOT BE 00:22:47:10 IN A FULL TRANSITION THE SAME AS 00:22:50:11 THIS PAST YEAR. 00:22:51:09 WHAT IS GOING TO BE EXPERIENCED 00:22:53:07 DIFFERENTLY FROM STAFF MEMBERS 00:22:54:10 GOING FORWARD? 00:22:54:29 >> YEAH. THE FIRST ONE IS 00:22:56:24 PREPARATION. 00:22:57:13 BEING ADEQUATELY PREPARED. 00:22:58:22 TO UNDERSTAND THE SCOPE OF OPEN 00:23:00:17 ENROLLMENT AND ALTHOUGH IN 00:23:02:00 PREVIOUS YEARS AND EVEN PREVIOUS 00:23:04:12 EMPLOYERS. 00:23:04:23 YOU TYPICALLY DON'T EXPERIENCE A 00:23:07:17 TOTAL NEW VENDOR. 00:23:09:09 AND TYPICALLY HEY HERE ARE OUR 00:23:11:10 CHARGES AND OPEN ENROLLMENT AND 00:23:14:12 WHERE WE WILL BE.

00:23:16:12 AND LESSONS LEARNED IS 00:23:17:16 COMMUNICATION AND COMMUNICATING 00:23:18:25 TO WHAT EMPLOYEES WHAT OPEN 00:23:20:20 ENROLLMENT IS AND WHAT THAT 00:23:22:14 MEANS AND THAT EMPLOYEES HAVE AN 00:23:24:14 OPPORTUNITY TO HAVE ONE-ON-ONE 00:23:25:24 CONNECTION WITH OUR STAFF. 00:23:26:25 AS STATED EARLIER WE ARE SHORT 00:23:29:27 STAFFED CURRENTLY. IT'S NOT AN 00:23:31:21 EXCUSE THAT THE WORK DOESN'T 00:23:33:25 MOVE FORWARD THOUGH. 00:23:35:13 AND MAKE SURE THAT WE PLAN. 00:23:36:26 AND ALTHOUGH OUR COUNTY MAY BE 00:23:38:19 SMALL AND MAYBE LOOK AT 00:23:40:22 GEOGRAPHIC LOCATIONS AND 00:23:42:07 INVITING CERTAIN GROUPS TO MAN 00:23:44:18 THE OUTPOUR OF STAFF THAT MAY 00:23:46:27 SHOW UP. 00:23:47:12 THAT'S ONE OF THE THINGS THAT WE 00:23:49:03 EXPERIENCED. 00:23:49:18 OUR VERY FIRST OPEN ENROLLMENT 00:23:52:12 ON THAT OCTOBER 9 DAY, I 00:23:54:15 REMEMBER. 00:23:55:05 WE HAD A NUMBER OF STAFF THAT 00:23:57:15 SHOWED UP THAT MORNING. 00:23:58:21 YOU KNOW AND SO ALTHOUGH THAT 00:24:01:00 WAS ONE THAT WE ADDED AT THE 00:24:02:27 VERY END OF THE PLANNING PERIOD. 00:24:04:26 BUT THEN WE ALSO REALIZED ALL OF 00:24:14:10 OUR STAFF AND NOT ENOUGH FROM 00:24:17:27 CARE FIRST AND MANAGE OPEN 00:24:20:01 ENROLLMENT AND THE DIFFERENT 00:24:21:04 SITES. 00:24:21:20 AND GO TO RETIREES AND NOT IN 00:24:23:22 ORDER, ANOTHER LESSON LEARNED TO 00:24:25:19 MAKE SURE THAT WE HAVE 00:24:27:27 UP-TO-DATE CONTACT INFORMATION 00:24:30:07 FOR RETIREES. 00:24:32:03 AND PARTNERING TO HAVE 00:24:33:08 INFORMATION ON OUR WEBSITE, NOT 00:24:34:21 OUR INTERNET. 00:24:37:27 BECAUSE THEY DO NOT HAVE ACCESS 00:24:39:12 TO OUR INTERNET. 00:24:40:13 MAKE SURE THAT WE HAVE SOMETHING 00:24:42:00 FLASHING ON THE FRONT PAGE AND 00:24:43:15 MAKING SURE THAT IT STAYS THERE 00:24:44:24 AND THEY CAN CLICK AND GO TO A 00:24:46:27 RESOURCE PAGE. 00:24:47:22 KIND OF LIKE HOW OUR STAFF 00:24:50:08 CENTRAL PAGE LOOKS FOR ACTIVE 00:24:52:12 EMPLOYEES AND WHAT DOES THAT 00:24:53:15 LOOK FOR RETIREES. 00:24:56:02 AND NOT ONLY A WEBSITE BUT THAT 00:24:57:26 WE HAVE E-MAIL ADDRESSES.

00:24:59:17 THAT WE HAVE HOME ADDRESSES. 00:25:01:10 MANY OF OUR RETIREES CANNOT COME 00:25:04:16 IN-PERSON TO OPEN ENROLLMENT 00:25:06:14 SESSION BECAUSE THEY ARE NOT IN 00:25:07:19 THE AREA. 00:25:08:05 MAKING SURE THAT WE'RE ABLE TO 00:25:10:08 CONNECT WITH THEM IN MULTIPLE 00:25:12:20 WAYS. 00:25:13:02 THAT WAS A HUGE LESSON LEARNED. 00:25:15:20 OTHER ONES I THINK MAKING SURE 00:25:17:27 THAT WE'RE ACCURATE IN 00:25:20:23 COMMUNICATION. 00:25:21:18 I'LL GO BACK TO THAT, MAKING 00:25:24:04 SURE THAT WE DO OUR DUE 00:25:26:23 DILIGENCE AS A DEPARTMENT AS 00:25:28:06 WELL TO UNDERSTAND THE IMPACT. 00:25:29:19 BECAUSE WE ARE HUMAN RESOURCES 00:25:31:18 AND WE CARE FOR THE EMPLOYEES. 00:25:33:12 WE ARE RESPONSIBLE. 00:25:34:21 THAT'S OUR TASK, WHAT WE ARE 00:25:36:18 HERE TO DO. 00:25:37:20 AND MAKING SURE WHEN WE RECEIVE 00:25:39:19 INFORMATION THAT WE DO OUR DUE 00:25:41:26 DILIGENCE TO MAKE SURE THAT WE 00:25:43:02 UNDERSTAND THE INFORMATION AND 00:25:44:09 ABLE TO COMMUNICATE THAT TIMELY 00:25:46:07 AND ACCURATELY TO OUR EMPLOYEES 00:25:48:21 AND RETIREES. 00:25:51:08 ANOTHER SMALL ONE, YOU KNOW THAT 00:25:52:28 WE LEARNED SOMETHING ABOUT THE 00:25:54:06 MAIL. 00:25:54:19 I DON'T KNOW IF YOU KNOW THAT 00:25:55:21 OUR MAIL GOES THROUGH THE 00:25:57:03 COUNTY. 00:25:57:16 AND SO WE REALIZED THAT BULK 00:26:00:00 MAIL IS SLOWER THAN US HAND 00:26:03:15 STAMPING ENVELOPES IN OUR 00:26:04:26 OFFICE. 00:26:05:10 AND THAT WAS A LESSONED LEARNED. 00:26:07:27 WE SENT OUT LETTERS BACK TO BACK 00:26:11:12 AND THE INDIVIDUALS GETTING THE 00:26:13:01 HAND STAMPED LETTERS IN OUR 00:26:15:08 CONFERENCE ROOM BEFORE THEY GOT 00:26:17:24 THE FIRST LETTER. 00:26:19:06 IT WAS JUST CHAOS. 00:26:21:04 THOSE WERE A FEW, BUT THERE ARE 00:26:23:20 MANY AND ON OUR SIDE HOW WE 00:26:25:21 HANDLE CUSTOMER SERVICE IN 00:26:26:29 GENERAL. 00:26:27:13 >> NO, I THINK IT'S A COMFORT TO 00:26:29:16 MANY TO HEAR THESE PRELIMINARY 00:26:31:21 LESSONS LEARNED AND I THINK 00:26:32:29 THERE IS A LOT THERE THAT WE

00:26:34:11 WILL SEE DIFFERENTLY IN THE

00:26:35:20 FUTURE.

00:26:36:06 AND LOOKING AT OTHER FOLKS WHOSE 00:26:38:16 DEPARTMENTS ARE IMPLICATED HERE 00:26:40:09 FROM OFFICE AND SCHOOL COMMUNITY 00:26:44:10 RELATIONS AND COMMUNICATION SIDE 00:26:47:19 AND PROCUREMENT AND EVEN THE 00:26:50:00 CHIEF OF STAFF OFFICE OF 00:26:51:28 SUPPORTING THIS. 00:26:54:03 THERE IS A LOT THAT WE 00:26:55:21 IMPLEMENTED IN TERMS OF CHANGES 00:26:57:15 AND ADJUSTMENTS. 00:26:57:25 WE WILL GET THE FULL REPORT OUT 00:26:59:19 FROM OUR AUDITOR. 00:27:01:03 THAT WILL GIVE US FULL 00:27:02:29 ACCOUNTING OF MANY OF THE 00:27:03:23 MISSTEPS IN THIS PROCESS AND 00:27:06:29 RECOMMENDATIONS WHERE TO MOVE 00:27:08:12 FORWARD. 00:27:08:24 I AM GLAD TO HEAR THAT YOU ALL 00:27:11:09 ARE CONCRETELY THINKING ABOUT 00:27:13:07 THIS ALREADY AND REALLY 00:27:15:24 IMPLEMENTING THE CHANGES NEEDED. 00:27:20:09 AND DO A SECOND ROUND OF 00:27:22:00 QUESTIONS AND START WHERE I 00:27:23:11 BEGAN. 00:27:23:27 >> WELL ALL RIGHT. 00:27:26:25 FIRST A COMMENT AND IT OCCURRED 00:27:29:01 TO ME WHILE MR. PRIDDY WAS 00:27:32:02 TALKING THAT THE ERP FOR STARS 00:27:34:04 WILL ROLL OUT IN JANUARY, 2025. 00:27:36:19 WHEN MR. PRIDDY WILL NO LONGER 00:27:38:24 ON THE BOARD BUT I BELIEVE THAT 00:27:40:11 MR. PRIDDY NEEDS TO COME BACK. 00:27:42:04 WE NEED TO SEE THIS AS THE 00:27:43:29 CHAMPION, YOU NEED TO BE BACK 00:27:45:13 FOR THIS. 00:27:46:02 JUST PUTTING A PLACE HOLDER 00:27:47:21 THERE. 00:27:54:09 THE COMMENT AND PIGGYBACK ON 00:27:56:24 WHAT DR. DURAN SAID AND INVEST 00:27:59:12 IN THE KINDS OF PROGRAMS THAT 00:28:01:08 MS. TUCKER WAS DESCRIBED, REALLY 00:28:03:22 EXCITING. 00:28:04:02 GROW YOUR OWN. 00:28:04:26 AND THE NEW PARTNERSHIP AT THE 00:28:06:21 CAREER CENTER. 00:28:07:10 WE NEED TO AS A DIVISION BE 00:28:10:12 THINKING LONG TERM ABOUT OUR 00:28:14:05 WORKFORCE AND HOW WE DEVELOP A 00:28:16:10 PIPELINE OF FOLKS. 00:28:17:18 THE COMMENT PIECE OF THIS IS 00:28:19:24 THAT WE CAN'T DO THIS BY 00:28:22:18 OURSELVES. 00:28:23:04 AND WE NEED THE STATE.

00:28:24:15 AND SO IT'S AN ADVOCACY ASK FOR 00:28:30:11 FOLKS OUT THERE TO REALLY. TO 00:28:32:16 REALLY SPEAK TO YOUR ELECTED 00:28:38:22 OFFICIALS AT THE STATE LEVEL 00:28:41:11 ABOUT CREATING FUNDING FOR THE 00:28:43:01 TEACHER PIPELINE. 00:28:43:27 A LONG TIME AGO WHEN I WAS 00:28:45:23 BECOMING A TEACHER AT VIRGINIA 00:28:47:14 AND WENT TO A PUBLIC UNIVERSITY. 00:28:49:09 AND AT THE TIME OUR STATE HAD A 00:28:51:06 PROGRAM WHO FULLY PAID TUITION 00:28:54:04 THAT WENT TO A VIRGINIA PUBLIC 00:28:56:03 SCHOOL AND TAUGHT IN A VIRGINIA 00:29:00:03 DIVISION AFTER GRADUATION. 00:29:01:28 THAT WAS A MIRACULOUS THING FOR 00:29:04:21 MANY STUDENTS THAT WOULDN'T HAVE 00:29:08:22 BEEN ABLE TO GIVE TO COLLEGE. 00:29:10:27 THAT PROGRAM NO LONGER EXISTS 00:29:12:24 BUT OTHER STATES HAVE SOMETHING 00:29:15:07 EQUIVALENT. 00:29:15:24 WE DO NOT. 00:29:16:18 IT'S JUST A COMMENT THAT WE NEED 00:29:18:09 THAT KIND OF SUPPORT AT THE 00:29:19:29 STATE LEVEL TO HELP US WITH OUR 00:29:21:24 OWN GROW YOUR OWN, WITH OUR OWN 00:29:24:20 EFFORT. 00:29:28:16 I HAVE TWO RETENTION RELATED 00:29:31:02 QUESTIONS. 00:29:31:13 ONE OF THEM I HAD SENT IN A 00:29:33:23 QUESTION IN THE FRIDAY LETTER, A 00:29:35:25 WEEK OR TWO AGO ABOUT 00:29:39:02 PROVISIONAL LICENSURE. 00:29:41:08 THAT MEANS THAT YOU DIDN'T GO 00:29:42:25 THROUGH THE FULL FORMAL TEACHER 00:29:45:23 PREPARATION PROGRAM. 00:29:46:09 YOU HAVE BEEN HIRED TO BE A 00:29:47:17 TEACHER AND THERE IS A PERIOD OF 00:29:49:05 COUPLE OF YEARS WHERE YOU HAVE 00:29:50:23 SORT OF GRACE PERIOD TO ACHIEVE 00:29:53:15 CERTIFICATION REQUIREMENTS. 00:29:54:23 MY QUESTION IS, IS THERE 00:29:59:11 ANYTHING SPECIAL THAT WE'RE 00:30:00:24 DOING ABOVE AND BEYOND OUR 00:30:05:07 MENTORSHIP THAT WE PROVIDE TO 00:30:06:09 ALL NEW STAFF. 00:30:07:14 ANYTHING MORE THAT OUR 00:30:09:17 PROVISIONALLY LICENSED TEACHERS 00:30:12:00 THAT THEY NEED ABOVE AND BEYOND 00:30:15:28 MENTORSHIP AND SOMETHING THAT WE 00:30:17:07 NEED TO THINK ABOUT GOING 00:30:18:16 FORWARD? 00:30:18:25 >> YES, IT'S A CURRENT TOPIC AND 00:30:26:01 EXCITING THINGS AND ASK MS. 00:30:30:03 TUCKER TO TAG TEAM THIS

00:30:32:03 RESPONSE.

00:30:33:02 MS. TUCKER.

00:30:34:14 >> SURE, I ACTUALLY WAS A

00:30:37:19 PROVISIONALLY LICENSED TEACHER A 00:30:39:01 LONG TIME AGO STARTING OUT AND 00:30:44:11 AWARE OF THE NEEDS AND HIRING

00:30:46:27 MORE, MORE THAN EVERY ACROSS THE 00:30:50:07 STATE.

00:30:50:07 STATE. 00:30:50:20 NOT JUST OUR DIVISION. 00:30:53:19 AND PARTNERING WITH THE 00:30:54:15 PROFESSIONAL LEARNING TEAM AND 00:30:55:15 HAVING A CONVERSATION, I MET 00:30:57:01 WITH A GROUP OF SPECIAL 00:30:59:04 EDUCATION COORDINATORS THE OTHER 00:31:00:19 DAY WITH MEMBERS OF THE 00:31:02:24 PROFESSIONAL LEARNING TEAM. 00:31:04:03 AND LOOKING AT HOW TO PROVIDE 00:31:06:14 NEW TEACHER SUPPORT GROUPS

00:31:08:02 THROUGHOUT YEAR.

00:31:08:18 WE KNOW THAT NEW TEACHERS CAN'T 00:31:11:24 GET JUST SUPPORT, AND NEED THAT 00:31:15:27 CONTINUED SUPPORT THROUGHOUT THE 00:31:17:01 YEAR.

00:31:17:26 AND WORKING WITH DIFFERENT TEAMS 00:31:19:09 AND HOPEFULLY WORKING MORE WITH 00:31:20:28 THE ACADEMIC TEAM AS WELL AND 00:31:23:22 COME UP WITH DIFFERENT SUPPORTS 00:31:26:16 AND LET CORY INTO DETAIL OF MORE 00:31:29:04 SUPPORTS THEY DISCOVERED THEY 00:31:30:11 NEED.

00:31:31:06 >> YEAH WHAT WE FIND WITH A LOT 00:31:32:26 OF NEW TEACHERS AND ESPECIALLY 00:31:35:00 WITH PROVISIONALLY LICENSED 00:31:38:08 TEACHERS.

00:31:38:18 THE SUPPORT THEY ARE LOOKING FOR 00:31:40:02 IS SUPPORT IN CLASSROOM 00:31:42:08 MANAGEMENT AND LESSON PLANNING

00:31:44:19 AND DELIVERING. 00:31:45:03 AND IF WE TACKLE THOSE THREE

00:31:46:23 AREAS WE FIND THEY ARE ABLE TO 00:31:49:11 -- THEY ARE ABLE TO BE MORE 00:31:51:20 SUCCESSFUL AS THEY MOVE THROUGH 00:31:53:05 THEIR FIRST YEARS.

00:31:54:21 THAT'S PART OF WHAT WE ARE DOING 00:31:56:14 AND THAT WHAT WE GENERALLY KNOW 00:31:58:23 IS WHAT WE SPECIFICALLY KNOW. 00:32:01:00 WORKING THROUGH THESE DIFFERENT 00:32:02:11 GROUPS AND UNDERSTANDING THE 00:32:03:10 NEEDS BEFORE WE START REALLY 00:32:05:09 ROLLING OUT BIG PL PROGRAMS IS A 00:32:13:01 BIG PART OF WHAT WE'RE DOING 00:32:14:15 NOW. 00:32:14:29 >> GREAT, THANK YOU.

00:32:16:03 MY ONE OTHER QUESTION.

00:32:18:05 RETENTION. 00:32:18:16 WE TALKED ABOUT IT BEFORE AND 00:32:20:24 THERE IS VALUABLE DATA FROM EXIT 00:32:24:22 SURVEYS AS PEOPLE LEAVE OUR 00:32:26:14 DIVISION. 00:32:26:27 THEY LEAVE ALL SCHOOL DIVISIONS 00:32:28:23 FOR A VARIETY OF REASONS. 00:32:30:08 MY QUESTION IS, IF YOU CAN 00:32:32:10 REMIND US HOW EXIT SURVEYS ARE 00:32:39:01 ADVERTISED AND CONDUCTED AND THE 00:32:40:08 RESPONSE RATE, OF THE NUMBER 00:32:43:10 LEAVING HOW MANY ARE TAKING EXIT 00:32:47:00 SURVEYS. 00:32:47:18 AND ARE THERE ANY TRENDS OR 00:32:50:07 LEARNINGS THAT YOU SEE WHEN YOU 00:32:51:13 LOOK AT THAT INFORMATION THAT WE 00:32:55:04 NEED TO PAY ATTENTION TO. 00:32:57:24 >> YES, THANK YOU. 00:32:58:14 THE EXIT SURVEYS THE WAY THAT 00:33:00:07 THE PROCESS WORKS AND WHEN 00:33:02:00 EMPLOYEES SUBMIT THE 00:33:03:15 NOTIFICATION OF SEPARATION AND 00:33:04:20 THE TEAM ACKNOWLEDGES THAT 00:33:07:00 SEPARATION. 00:33:07:13 WITH THAT RESPONSE THEY GET A 00:33:10:14 BOATLOAD OF INFORMATION BUT MOST 00:33:12:15 TALKS ABOUT EXIT PROCESS, AND 00:33:15:00 ALSO INVITES THEM TO PARTICIPATE 00:33:17:07 IN AN EXIT SURVEY. 00:33:19:12 IT IS OPTIONAL. 00:33:20:24 AND SO OUR TALENT ACQUISITION 00:33:24:24 COORDINATORS WHICH WE HAVE 00:33:26:13 THREE, ARE RESPONSIBLE FOR 00:33:29:21 CONTACTING AND SCHEDULING AND 00:33:30:20 SPEAKING WITH THE EMPLOYEES, IN 00:33:33:20 FULL TRANSPARENCY WE DON'T GET A 00:33:35:18 LOT OF PEOPLE THAT TAKE US UP ON 00:33:37:26 OUR INVITATION. 00:33:39:10 WE DO NOT HAVE A LOT OF EXIT 00:33:41:18 SURVEY DATA. 00:33:42:13 WE DO HAVE, OF COURSE WE KNOW 00:33:46:12 WHY PEOPLE LEAVE AND HAVE TO 00:33:48:12 INDICATE ON SEPARATION FORM. 00:33:51:02 AND FOR THE T-SCALE AND IT'S THE 00:33:53:06 SAME, TOP ONE IS RESIGNATION AND 00:33:58:03 PERSONAL REASON AND HOW TO DRILL 00:34:00:04 DOWN ON PERSONAL REASON. 00:34:02:12 IT'S VERY GENERAL. 00:34:04:04 AND THAT'S OUR TOP REASON WHY 00:34:05:28 PEOPLE LEAVE. 00:34:06:27 IT'S FOLLOWED BY RETIREMENT AND 00:34:09:23 RELOCATION. 00:34:10:10 OF COURSE RETIREMENT IS NOT 00:34:12:14 SOMETHING NEGATIVE.

00:34:13:21 IT'S ACTUALLY POSITIVE. 00:34:15:06 BUT RELOCATION IS OUR OTHER ONE 00:34:18:01 THAT IS BIG. 00:34:19:02 WE DO HAVE THAT, WE TRY TO 00:34:21:06 MONITOR THE TRENDS AND THEMES 00:34:22:21 THAT WE SEE. 00:34:23:25 PARTICULARLY IF SOMEONE WRITES 00:34:25:09 SOMETHING PARTICULARLY IN THEIR 00:34:27:01 LETTER OR THEY HAVE SOMETHING 00:34:29:29 INDICATED ON THE SEPARATION 00:34:31:09 FORM. 00:34:31:21 IF YOU DON'T KNOW, I ACTUALLY 00:34:33:09 REVIEW ALL OF THEM AND AS THEY 00:34:34:22 COME AND I PREPARE FOR OUR 00:34:36:19 MEETINGS THAT WE HAVE. 00:34:37:21 AND SO JUST KIND OF BEING 00:34:39:24 MINDFUL OF THE DIFFERENT TRENDS 00:34:41:09 AND THINGS WE ARE SEEING AND THE 00:34:42:27 COMMON THEMES. 00:34:43:26 IT'S AN OPPORTUNITY TO REALLY 00:34:46:15 ENCOURAGE STAFF AS WE MOVE 00:34:48:20 FORWARD AND HOW INVALUABLE THE 00:34:50:13 EXIT SURVEY IS FOR US AND YOU. 00:34:52:06 AND THE EMPLOYEE AS WELL. 00:34:53:12 THAT'S WORK I WILL BE ASKING OUR 00:34:55:15 TAM TEAM TO DO. 00:34:56:18 AS WE ARE MOVING FORWARD. 00:34:58:12 >> YEAH AND I DON'T KNOW, THANK 00:35:00:14 YOU FOR THAT ANSWER, I DON'T 00:35:02:09 KNOW WHETHER IT'S IN THE EXIT 00:35:04:23 SURVEY OR EVEN PART OF WHEN THEY 00:35:07:06 HAVE TO SIGNAL THEIR REASON FOR 00:35:09:02 LEAVING. 00:35:09:13 RIGHT, PERSONAL REASON, 00:35:12:17 RELOCATION, THOSE KINDS OF 00:35:15:02 THINGS. 00:35:15:18 AND I DON'T KNOW IF THERE IS AN 00:35:16:23 OPPORTUNITY TO MAKE THOSE MORE 00:35:18:20 PRECISE AT THAT STAGE, VERSUS IN 00:35:20:26 THE EXIT SURVEY. 00:35:22:18 FOR EXAMPLE, FOR PERSONAL REASON 00:35:24:14 WE GET MORE DETAIL. 00:35:25:27 OR IF SOMEONE LEAVES FOR ANOTHER 00:35:28:09 VIRGINIA DISTRICT WE UNDERSTAND 00:35:30:15 WHY. 00:35:34:17 WAS IT PAY. 00:35:35:27 COMMUTE. 00:35:36:09 TO GET MORE PRECISION. 00:35:39:18 I DON'T KNOW IF THAT'S AT THE 00:35:42:21 EXIT SURVEY BUT AT THE TIME TO 00:35:46:24 INDICATE YOU ARE LEAVING. 00:35:47:26 THAT DATA AND INCREASINGLY AS 00:35:49:25 THE PIPELINE AS TEACHERS SHRINK, 00:35:52:05 THAT DATA IS GOLD I FEEL FOR ALL

00:35:54:20 OF US TO UNDERSTAND WHAT IS 00:35:56:00 DRIVING.

00:35:56:10 >> I WOULD SAY A COMMENT TO 00:35:57:20 THAT, I THINK SOMETHING THAT WE 00:35:59:00 CAN TAKE AWAY FROM THIS. 00:36:00:25 WE CAN SIMPLY LOOK AT OUR, AND 00:36:03:22 TALKING TO TAM DIRECTORS BUT 00:36:05:24 LOOK AT OUR SEPARATION FORM. 00:36:07:08 BECAUSE THE MAJORITY OF OUR 00:36:09:00 STAFF DO NOT SUBMIT A 00:36:11:01 RESIGNATION LETTER. 00:36:12:13 THEY SUBMIT THE ACTUAL FORM. 00:36:14:02 IT'S JUST A MATTER OF REDOING 00:36:16:05 THAT FORM AND THEN DRILLING, 00:36:19:01 EVEN THOUGH OUR SYSTEM, SHOULD 00:36:20:13 BE ABLE TO BUT MAY NOT BE ABLE 00:36:22:22 TO DRILL DOWN.

00:36:23:18 WE CAN DRILL DOWN ON THE FORM 00:36:25:14 AND FIGURE WHAT THAT LOOKS LIKE. 00:36:28:05 I THINK THAT'S AN EASY TAKE AWAY 00:36:30:21 AND LOOK AT THE FORM AND THE 00:36:32:10 DIFFERENT OPTIONS CURRENTLY. 00:36:33:28 >> THAT WOULD BE GREAT, OKAY 00:36:35:07 THANK YOU.

00:36:36:09 >> ON RETENTION RATES WHICH MR. 00:36:39:05 PRIDDY SORT OF MENTIONED WE WILL 00:36:41:11 BE LOOKING AT I GUESS THIS TIME 00:36:44:24 NEXT YEAR.

00:36:45:22 DO YOU HAVE A SENSE OF 00:36:47:08 COMPARISON TO OTHER NEIGHBORING 00:36:49:15 JURISDICTIONS?

00:36:52:03 AND ALSO BEFORE COVID, AFTER 00:36:54:10 COVID WHEN WE MIGHT EXPECT A 00:36:57:05 DOWNWARD TREND OR OTHER SCHOOL 00:36:59:06 DIVISIONS START TO SEE THAT. 00:37:01:28 AND IN SOME WAYS TEACHERS HAVE 00:37:06:00 STAYED STEADY AND GREAT GAINS 00:37:08:10 WITH OTHER PAY SCALES THAT 00:37:11:20 ITSELF IS A SUCCESS STORY BUT TO 00:37:15:04 SEE MORE RETENTION RISE OVER THE 00:37:17:15 YEARS WHEN DO YOU EXPECT THAT TO 00:37:20:01 HAPPEN AND WHAT OTHER 00:37:23:13 SEEING? 00:37:23:23 YEE DON'T KNOW WHAT OTHER 00:37:25:21 JURISDICTIONS AND RETENTION.

00:37:27:18 AND FROM A STATE PERSPECTIVE WE 00:37:29:03 ARE ABOVE THAT.

00:37:29:26 I WANT TO SAY 82.6 MS. TUCKER -- 00:37:35:17 OKAY.

00:37:35:26 WE ARE WELL ABOVE THAT BUT 00:37:38:09 HOWEVER IT'S SOMETHING THAT WE 00:37:40:21 CLOSELY MONITOR.

00:37:42:12 AND WHEN I PRESENTED IN '22, I

00:37:44:15 MENTIONED TO DO IT QUARTERLY. 00:37:46:13 AND WE ALSO MONITOR BY SCALE AS 00:37:48:21 WELL TOO.

00:37:49:21 AND ACTUALLY DR. BROWN LEADS 00:37:51:18 THAT EFFORT WITH RETENTION AND 00:37:59:12 WE DON'T KNOW WHAT THE FUTURE 00:38:01:00 MAY HOLD BUT MONITOR REGULARLY. 00:38:04:02 >> DO WE HAVE A PEER GROUP FOR 00:38:06:10 EXAMPLE. AND SUBURBAN SCHOOL 00:38:12:07 DISTRICT AND X NUMBER OF TITLE 00:38:15:04 SCHOOLS AND LEARNERS AND MAKES 00:38:18:07 FOR DIFFERENT OUTCOMES IN 00:38:21:03 RETENTION RATES THERE SEEMS 00:38:23:12 THERE IS TRENDS AND A PEER GROUP 00:38:27:06 TO COMPARE TO. 00:38:28:17 >> THANK YOU FOR THAT FEEDBACK 00:38:30:01 AND DEFINITELY LOOK INTO WITH 00:38:32:00 THE TEAM AND GET THAT STARTED 00:38:33:24 AND GET MORE DATA DRILLED DOWN 00:38:35:28 ON THAT AS IT RELATES TO 00:38:38:02 DIFFERENT GROUPS. 00:38:38:27 >> I HAVE ONE MORE, IN THE 00:38:42:00 APPENDIX I DID LOOK AT THE 00:38:46:07 APPENDIX AND I TEND TO AGREE 00:38:47:14 WITH THE FEEDBACK THAT YOUR 00:38:49:15 VOICE MATTER SURVEY IS NOT 00:38:52:07 SUFFICIENT AND EVERY TWO YEARS. 00:38:54:02 THE DATA IS NOW TWO YEARS STALE. 00:38:57:08 AND THERE WERE AREAS THAT WERE 00:38:58:19 NOTABLY UNFAVORABLE, FOR EXAMPLE 00:39:01:24 BUS DRIVERS AND TO SOME EXTENT 00:39:05:25 T-SCALE AND WE HAVE SEEN BUS 00:39:08:06 DRIVERS SHOW UP AT SCHOOL BOARD 00:39:10:10 MEETINGS AND SPEAK ABOUT VARIOUS 00:39:12:19 CONCERNS OVER A LONG PERIOD OF 00:39:14:09 TIME.

00:39:14:22 COULD YOU SPEAK ABOUT ANYTHING 00:39:17:15 DONE IN PARTICULAR TO ADDRESS 00:39:19:19 GROUPS WHERE THE UNFAVORABLE 00:39:21:23 RESPONSE RATE IS SUBSTANTIAL 00:39:24:09 HIGHER THAN AVERAGE? 00:39:26:20 >> YEAH.

00:39:28:27 WE TALKED IN THE MONITORING 00:39:32:25 REPORT AND TO HAVE A VOICE. 00:39:34:06 AND YOU MENTIONED BUS DRIVERS 00:39:36:19 AND OUR CLASSIFY LEARNING 00:39:40:24 SPECIALIST IS OUT IN DEPARTMENTS 00:39:42:29 AND WILL CONTINUE TO BE OUT IN 00:39:45:18 DEPARTMENTS. 00:39:45:18 DEPARTMENTS. 00:39:46:02 I THINK WE CAN GET QUALITATIVE 00:39:48:15 DATA FROM THERE.

00:39:49:12 AND NOT ONLY LOOK AT FRONT-LINE 00:39:52:12 DATA BUT OTHER SURVEYS TO 00:39:54:20 IMPLEMENT TO GET EMPLOYEE'S 00:39:56:22 VOICE AND MAKE SURE THEY KNOW 00:39:58:01 THEY HAVE A VOICE. 00:39:59:03 LIKE I MENTIONED IN OUR 00:40:01:01 MONITORING REPORT EARLIER TODAY, 00:40:03:07 WE HAVE A PROFESSIONAL LEARNING 00:40:05:04 ADVISORY COUNCIL. 00:40:05:26 THAT'S ANOTHER WAY TO GET A 00:40:10:04 PULSE AND CHECK OUR TEMPERATURE 00:40:11:24 TO SEE WHERE WE ARE. 00:40:13:06 BECAUSE THE YVM IS ONLY TWO 00:40:16:08 YEARS AND ALONG WITH THE ACTION 00:40:18:04 PLAN AND FRONT-LINE DATA AND 00:40:20:15 DIFFERENT COUNCILS AND MAY HAVE 00:40:22:15 MORE THAN ONE. 00:40:23:16 AND ALSO BEING OUT IN THOSE 00:40:24:29 DEPARTMENTS AND HAVING THOSE 00:40:26:16 ROUNDTABLES AS WE DID WITH THE 00:40:28:03 A-SCALE STAFF. 00:40:32:03 >> OKAY. 00:40:34:12 MS. ZECHER SUTTON. 00:40:36:18 >> THANK YOU, YES, I JUST HAVE 00:40:40:02 ONE QUESTION AND IN THE AREA OF 00:40:42:09 PROFESSIONAL LEARNING. 00:40:45:07 AND THIS IS THE TOPIC THAT I 00:40:47:18 TALKED WITH MR. KIPULSEKY BEFORE 00:40:52:18 AND RAISE IT AGAIN. 00:40:53:23 AND IT GOES TO THE QUESTION OF 00:40:54:27 HOW WE MEASURE THE IMPACT OF 00:40:56:28 PROFESSIONAL LEARNING PROGRAMS. 00:40:58:23 AT THE MOMENT IT SEEMS LIKE THE 00:41:01:20 PRIMARY THING WE HAVE IS 00:41:04:12 SELF-REPORTS. 00:41:05:18 ABOUT IT. 00:41:06:27 ABOUT THE PROGRAMS THAT PEOPLE 00:41:08:22 ATTEND AND THE IMPACT THAT THEY 00:41:10:20 SAY THAT IT HAS. 00:41:12:01 AND I'M JUST WONDERING IF YOU 00:41:13:15 CAN TALK A LITTLE ABOUT WHERE 00:41:15:15 YOU SEE THINGS HEADED EITHER 00:41:17:18 JUST IN THE FIELD MORE BROADLY 00:41:19:25 OR THE WORK THAT YOU ARE DOING. 00:41:21:19 AROUND POSSIBLY IDENTIFYING 00:41:25:25 ADDITIONAL WAYS TO MEASURE THE 00:41:27:03 IMPACT OF PROGRAMS. 00:41:29:04 ESPECIALLY THE ONES THAT WE'RE 00:41:31:16 INVESTING MONEY IN. 00:41:33:25 >> YEAH, THANK YOU FOR THE 00:41:35:01 QUESTION AND THIS IS A VERY 00:41:37:01 DIFFICULT ISSUE IN PROFESSIONAL 00:41:39:16 LEARNING FROM -- IN ALMOST ANY 00:41:44:03 FIELD. 00:41:45:12 BECAUSE THE MEASUREMENT OF 00:41:46:28 PROFESSIONAL LEARNING IS 00:41:48:02 GENERALLY DONE AFTER THE

00:41:49:10 INDIVIDUAL SESSION IS OVER. 00:41:50:12 AND WHAT WE FIND WITH 00:41:52:23 EDUCATIONAL PROFESSIONAL 00:41:53:18 LEARNING PULLING OUT THE 00:41:54:25 DIFFERENT THINGS THAT HAPPENED 00:41:55:25 AND TYING THAT TO ANY IMPACT IS 00:41:59:24 INCREASINGLY DIFFICULT. 00:42:00:21 I THINK THE QUESTION YOU WANT TO 00:42:02:08 LOOK AT. WHAT I LOOK AT THIS IS 00:42:04:18 WHAT IS THE DESIGN OF THAT 00:42:06:13 PROFESSIONAL LEARNING? 00:42:07:12 WHEN I THINK OF THE MOST 00:42:09:03 POWERFUL PROFESSIONAL LEARNING 00:42:11:05 OPPORTUNITIES WE HAVE IS 00:42:12:13 NATIONAL BOARD CERTIFICATION. 00:42:14:08 IT'S A MULTIYEAR PROCESS THAT 00:42:17:27 INVOLVES DEEP REFLECTION ON 00:42:19:03 EVERY PART OF YOUR PRACTICE. 00:42:20:25 AND THAT REALLY ALIGNS WITH OUR 00:42:22:13 PROFESSIONAL LEARNING DEFINITION 00:42:24:03 THAT PROFESSIONAL LEARNING LEADS 00:42:26:02 TO KNOWLEDGE AND BEHAVIOR AND 00:42:28:07 MIND-SET CHANGE IMPROVING THAT 00:42:33:03 PROFESSIONAL'S PRACTICE. 00:42:39:21 ANALYZING THAT IS DIFFICULT. 00:42:40:24 AND FOR PROGRAMS THAT HAVE 00:42:43:09 FOLLOW UP AND FEEDBACK. 00:42:44:20 THE INCLUSION OF COLLABORATION 00:42:46:09 AND COACHING AND FEEDBACK AND 00:42:48:09 FOLLOW UP WITH SUPPORT FROM AN 00:42:50:06 EVALUATOR IS HOW WE LOOK AT THE 00:42:51:17 IMPACT. 00:42:52:22 AND ULTIMATELY CHANGING THAT 00:42:53:18 PRACTICE, LOOKING AT HOW THE 00:42:55:05 PRACTICE HAS CHANGED. 00:42:56:08 IS HOW YOU ARE GOING TO SEE THE 00:42:59:09 IMPACT MADE MORE CLEAR. 00:43:02:23 PART OF THE WAYS TO DO THAT IS 00:43:05:04 DATA COLLECTION, PUT NOT ONLY 00:43:09:01 COACHING REFLECTIONS ON WHO THEY 00:43:11:18 WORKED WITH AND WHAT THEY HAVE 00:43:13:13 DONE WITH THOSE TEACHERS AND 00:43:14:15 STAFF. 00:43:14:29 AND WALK THROUGHS AND THE 00:43:16:06 EVIDENCE OF CHANGE THIS PRACTICE 00:43:17:26 WITH PEOPLES ACROSS DIFFERENT 00:43:21:07 SCHOOLS AND WALK THROUGHS. 00:43:22:19 IT'S VERY TRICKY AND DIFFICULT 00:43:24:23 AND AN IMPORTANT PART OF THOSE 00:43:26:27 BEGINNING STEPS IS DESIGN OF 00:43:35:26 PROGRAM WHEN STARTS AND ENDS AND 00:43:38:01 IDENTIFY THE KEY GOALS AND 00:43:39:20 METRICS WITHIN THAT PROCESS. 00:43:41:00 >> THANK YOU, THAT'S THE LAST OF

00:43:42:14 MY QUESTIONS. 00:43:46:05 >> GREAT, I HAVE ONE LAST --00:43:49:25 THAT'S NO QUESTION. 00:43:51:23 MORE OF A COMMENT. 00:43:52:24 ON THE METRICS FOR MEASUREMENT A 00:43:56:03 TOPIC THAT HAS COME UP A 00:43:58:11 DIFFERENT TIMES AND A COUPLE IN 00:44:00:21 PARTICULAR AND LOOKING AT THE 00:44:02:15 SUPERINTENDENT THESE ARE THINGS 00:44:03:28 THEY THINK ARE BENEFICIAL FOR 00:44:06:09 US. 00:44:06:21 AND AS ONE BOARD MEMBER WANT TO 00:44:09:01 EMPHASIZE A COUPLE OF THOUGHTS 00:44:10:15 HERE. 00:44:10:24 AND I WOULD LOVE TO SEE US 00:44:12:18 REPORT ON EMPLOYEE SCORES AND 00:44:15:18 APS AS EMPLOYER AND ALSO FOR OUR 00:44:18:09 PROFESSIONAL LEARNING. 00:44:19:03 THERE IS TONS OF RESEARCH ON 00:44:21:20 VALUE OF NET PROMOTERS SCORES. 00:44:23:28 AS A RELIABLE METRIC AND 00:44:26:01 CONSISTENT METRIC, A METRIC THAT 00:44:29:27 IS EASY TO COLLECT. 00:44:30:28 IT'S JUST ONE QUESTION. 00:44:32:06 AND YOU CAN GET IT QUICKLY AND 00:44:34:03 INSIGHT FROM IT AND EASY TO 00:44:36:04 DISAGGREGATE. 00:44:37:06 THAT WOULD BE INCREDIBLY USEFUL 00:44:39:17 TO TRACK OVER TIME HOW EMPLOYEES 00:44:43:24 RATE APS AS A PLACE TO WORK FOR 00:44:48:07 FRIEND OR COLLEAGUE. 00:44:49:04 AND I WOULD LOVE TO IN ADDITION 00:44:51:11 TO GET THAT DATA THAT IS 00:44:54:26 CONSISTENTLY VALUABLE ACROSS 00:44:58:05 DIFFERENT QUESTIONS OR SUBGROUPS 00:45:01:07 QUESTIONS. 00:45:01:27 AND LOVE TO GET MORE PULSING 00:45:04:20 REMINDERS AND PULSING PIECES OF 00:45:07:02 DATA. 00:45:07:24 FOR EXAMPLE, A TINY PULSE THAT 00:45:09:21 IS A SURVEY PLATFORM. 00:45:11:24 THAT SOME EMPLOYERS USE AND 00:45:14:27 ADMINISTER BRIEF SURVEYS ON A 00:45:17:10 REGULAR BASIS. 00:45:18:02 THE SAMPLE SIZE LIKE WHEN YOU DO 00:45:20:09 THAT ON A REGULAR BASIS AND YOU 00:45:22:09 DON'T NEED A BIG SAMPLE SIZE TO 00:45:25:10 GET RELIABLE DATA AND YOU ARE 00:45:28:06 GETTING QUICK TOUCH POINTS AND 00:45:30:16 PIECES AND DON'T NEED TO SAMPLE 00:45:32:11 THE ENTIRE POPULATION TO GET 00:45:34:02 SOMETHING USEFUL. 00:45:35:04 AS WE ARE THINKING WITH THESE 00:45:37:02 METRICS AND CONSIDER WHAT THAT

00:45:38:27 MIGHT LOOK LIKE.

00:45:39:22 IT WOULD BE A DIFFERENT WAY OF 00:45:43:03 COLLECTING DATA.

00:45:45:08 AND I ALSO WILL BE JOINING MR. 00:45:47:27 PRIDDY WHEN WE COME BACK FOR DAY 00:45:50:06 1 LAUNCH OF PRP, THAT WE'RE 00:45:53:28 TALKING ABOUT FOUR YEARS AT THAT 00:45:55:20 POINT.

00:45:56:24 AND REALLY ADVANTAGEOUS IN TERMS 00:45:58:20 OF DATA COLLECTION TO MOVE FROM 00:46:00:21 A SYSTEM WHERE WE HAVE FOLKS 00:46:02:13 THAT LITERALLY SPEND THEIR 00:46:04:09 ENTIRE DAYS TYPING UP PAPER 00:46:06:29 FORMS.

00:46:08:00 AND INSTEAD BE ABLE TO SEND THE 00:46:10:12 MACHINES TO DO THE MACHINE'S 00:46:12:01 JOBS AND HAVE HUMANS DO HUMAN'S 00:46:15:08 JOBS.

00:46:15:19 AND I THINK IT WILL BE 00:46:17:06 INCREDIBLE AND EMPOWERING FOR 00:46:18:20 EVERYBODY ON THE TEAM TO FOCUS 00:46:20:20 ON THE THINGS THAT WE ARE BEST 00:46:22:26 POSITIONED TO DO.

00:46:23:27 AND AGAIN LESS OF A QUESTION, 00:46:25:24 MORE OF A COMMENT.

00:46:26:26 TAKE MY TWO CENTS OR LEAVE MY 00:46:28:24 TWO CENTS TOTALLY FINE, SAYING 00:46:32:13 AS ONE BOARD MEMBER.

00:46:34:22 AND WRAP UP AND APPRECIATE THE 00:46:36:10 STAFF INCREDIBLE WORK DEVELOPING 00:46:39:05 THIS MONITORING REPORT AND AS 00:46:42:16 MS. KADERA ELUDED TO. 00:46:45:14 WE ARE IN THE PEOPLE BUSINESS

00:46:46:28 AND WE HAVE PEOPLE WHO EDUCATE 00:46:49:23 STUDENTS.

00:46:50:05 THAT'S OUR JOB AND THIS FUNCTION 00:46:52:06 IS INCREDIBLY IMPORTANT AND 00:46:54:21 APPRECIATE THE WORK THAT GOES ON 00:46:57:04 BEHIND THE SCENES FOR FOLKS TO 00:46:59:02 COME TO WORK AND DO INCREDIBLE 00:47:00:29 THINGS FOR KIDS.

00:47:01:27 >> AND THANK YOU MR. HODGE FOR 00:47:03:15 YOUR LEADERSHIP AND MS. 00:47:05:27 HOLLOWAY FOR STAYING TO ALMOST 00:47:08:14 10 O'CLOCK AND HR TEAM AND 00:47:11:25 SOMEONE IN THE BACK OF THE ROOM 00:47:13:05 FROM THE PROFESSIONAL LEARNING 00:47:15:01 OFFICE AND THANK YOU FOR STAYING 00:47:16:25 TO HEAR THE WORK THAT NEEDS TO 00:47:18:15 MOVE FORWARD, APPRECIATE YOU 00:47:20:04 BEING HERE, THANK YOU. 00:47:22:05 >> FANTASTIC, WE ARE AT ACTION 00:47:24:15 ITEMS AND WE HAVE ONE ITEM, 00:47:27:09 INSTALLATION OF THE NEW HVAC 00:47:29:18 UNIT FOR THE WAKEFIELD HIGH 00:47:31:23 SCHOOL POOL. 00:47:32:11 >> THIS ITEM WAS FULLY PRESENTED 00:47:34:17 AT JANUARY 25, WILL NO BE 00:47:37:03 REPRESENTING AND ONE CHANGE WHAT 00:47:39:01 WAS PRESENTED AT THAT TIME. 00:47:41:06 AND THE FACILITIES 00:47:43:11 SUPERINTENDENT IS HERE TO SHARE 00:47:44:25 ONE CHANGE IS AND AVAILABLE IF 00:47:47:21 QUESTIONS OVERALL. 00:47:49:23 MS. HARBER. 00:47:51:03 >> THANK YOU DR. DURAN AND CHAIR 00:47:56:17 AND WE HAD INSTALLATION OF THE 00:48:01:12 HVAC POOL AND THERE WAS ONE 00:48:03:14 CHANGE THAT WAS TO OUR TIMELINE. 00:48:07:13 AND IF YOU SEE RIGHT HERE 00:48:09:08 PROJECTED, WE ARE ANTICIPATING 00:48:11:11 THE AWARD CONTRACT, TOMORROW, 00:48:14:06 FEBRUARY 9. 00:48:15:07 OUR POOL CLOSURE HAS BEEN MOVED 00:48:17:23 TO APRIL 5 OF 2024. FOR THE 00:48:21:25 INSTALLATION PROJECT. 00:48:23:06 THERE WAS A ROOF CURVE ADAPTOR 00:48:27:14 THAT WAS NOT PART OF THE 00:48:29:09 EQUIPMENT SHIPMENT THAT OUR 00:48:31:13 CONTRACTOR AND STAFF NOTICED 00:48:35:05 MISSING. 00:48:35:16 WE NEED TO ORDER THAT AND TAKES 00:48:37:16 4-6 WEEKS OF DELIVERY AND YOU 00:48:40:27 WOULD LIKE THAT TO ENSURE THAT 00:48:43:09 OUR EQUIPMENT IS OPERATING 00:48:46:03 EFFICIENTLY. 00:48:46:27 AND MAINTAIN OUR POOL OPERATIONS 00:48:48:25 AND THIS IS A PLUS FOR OUR 00:48:51:16 INSTALLATION PROCESS, WE HAVE 00:48:52:22 THE SPRING BREAK THAT WILL NOT 00:48:54:02 BE IMPACTING OPERATIONS AS MUCH. 00:48:56:06 AND THEN OUR POOL IS SCHEDULED 00:48:57:25 TO REOPEN APRIL 12. 00:48:59:25 SO WE'RE GOING TO CONTINUE TO 00:49:02:18 COMMUNICATE THOSE CLOSURE 00:49:04:15 TIMELINES THROUGH OUR TYPICAL 00:49:07:17 INFORMATIONAL PLATFORMS. 00:49:09:04 AND SO THAT IS WHAT WE HAVE NOW. 00:49:10:23 THAT IS OUR HVAC POOL. 00:49:13:12 >> THANK YOU MS. HARBER. 00:49:16:13 >> COLLEAGUES, ANY QUESTIONS? 00:49:18:13 MR. PRIDDY. 00:49:19:17 >> WE TALKED THE OTHER DAY AND I 00:49:21:13 WANT TO CLARIFY FOR THE PUBLIC 00:49:22:28 OR YOU CAN CLARIFY FOR US. 00:49:25:21 WE TALKED TO OUR COUNTY FOLKS AT 00:49:29:06 LONG BRIDGE AND AN OUTAGE AND WE 00:49:32:26 HAVE COVERAGE AT OUR POOLS.

00:49:35:07 FOR THE SWIMMERS OUT THERE THAT 00:49:37:09 WANT TO USE FACILITIES AND 00:49:39:25 ACCOMMODATED DIFFERENT SCHEDULES 00:49:41:22 FOR THE LONG BRIDGE CLOSURE AND 00:49:44:20 THE WAKEFIELD; CORRECT? 00:49:46:07 >> YES, I APPRECIATE THE 00:49:48:24 COLLABORATION WITH THE COUNTY 00:49:50:18 AND SCHEDULE BOTH POOLS AND LONG 00:49:53:06 BRANCH IS GOING TO HAVE A 00:49:57:20 ROLLING CLOSURE AND THE ENTIRE 00:50:02:01 POOL IS CLOSED AND WITH THE 00:50:03:18 ADJUSTMENT IN THIS SCHEDULE, 00:50:09:16 WAKEFIELD. 00:50:09:28 >> I APPRECIATE YOU WORKING WITH 00:50:10:26 THE COUNTY, DEFINE WHAT THAT 00:50:13:02 PIECE IS? 00:50:13:16 >> ROOF CURVE ADAPTER IT ALLOWS 00:50:16:24 THE OLDER UNIT TO SPEAK TO THE 00:50:20:06 NEWER UNIT. 00:50:21:27 WHEN WE CONNECT THE AIR 00:50:24:26 CONDITIONING MODELS -- I LOOKED 00:50:26:25 IT UP. 00:50:27:16 I'M A LAYMAN TOO. 00:50:29:05 AND THAT THE UNIT IS OPERATING 00:50:31:19 EFFICIENTLY. 00:50:32:07 IT'S UNIQUE TO THE UNIT. 00:50:33:26 IT HAS TO BE BUILT FOR THAT 00:50:35:19 SPECIFIC UNIT. 00:50:36:14 YOU JUST CAN'T GO TO HOME DEPOT 00:50:38:27 AND PICK ONE UP. 00:50:40:01 THAT'S WHY WE NEED --00:50:42:00 >> LIKE A TRANSLATOR? 00:50:43:08 >> YEAH, THERE YOU GO. 00:50:46:09 MY VERTICAL TRANSPORTATION 00:50:48:09 EXPERT HERE, HE SPEAKS. 00:50:50:06 >> HAD TO FIT IT IN SOMEWHERE. 00:50:52:10 >> WE LEARNED SO MUCH TODAY. 00:50:54:17 >> OKAY, ANY FINAL QUESTIONS? 00:50:57:02 OKAY. 00:50:57:25 WE ARE NOW READY FOR A MOTION. 00:51:00:05 >> I HAVE A MOTION. 00:51:01:02 >> I MOVE THAT THE SCHOOL BOARD 00:51:02:22 TAKE THE FOLLOWING ACTION: 00:51:04:24 APPROVE AWARD CONTRACT TO 00:51:09:05 PARAMOUNT MECHANICAL CORPORATION 00:51:11:00 IN THE AMOUNT OF \$225,949 FOR 00:51:12:24 THE INSTALLATION OF THE POOL 00:51:14:19 HVAC 00:51:16:14 EQUIPMENT AT WAKEFIELD HIGH 00:51:18:09 SCHOOL. 00:51:20:04 • APPROVE CONTINGENCY FUNDS OF 00:51:21:29 \$60.000 FOR THE INSTALLATION 00:51:23:24 PROJECT INCLUDING THIRD PARTY 00:51:25:19 COMMISSIONING.

00:51:27:14 • APPROVE A TOTAL COST FOR 00:51:29:09 INSTALLATION OF \$285,949. 00:51:31:05 >> GREAT, A SECOND? 00:51:32:11 >> SECOND. 00:51:33:06 >> ANY FINAL COMMENTS ON THE 00:51:34:23 MOTION? 00:51:35:07 OKAY. 00:51:36:04 HEARING NONE, NOW READY TO VOTE. 00:51:40:05 >> ALL IN FAVOR SAY YES. 00:51:42:24 DIAZ-TORRES. 00:51:43:08 >> YES. 00:51:44:20 >> KADERA. 00:51:45:03 >> YES. 00:51:45:25 >> PRIDDY. 00:51:46:09 >> YES. 00:51:46:22 >> TURNER. 00:51:47:20 >> YES. 00:51:48:22 >> ZECHER SUTTON. 00:51:49:19 >> YES. 00:51:50:10 >> MOTION PASSES 5-0. 00:51:53:24 >> OKAY, GREAT, THANK YOU FOR 00:51:55:20 YOUR WORK ON THIS ITEM AND FOR 00:51:57:22 EDUCATING US ON THE USE OF THESE 00:51:59:09 PARTS. 00:51:59:29 WE'RE NOW AT NEW BUSINESS, BOARD 00:52:02:15 MEMBERS, ANY NEW BUSINESS? 00:52:05:12 OKAY. 00:52:06:04 SEEING NONE. 00:52:07:09 THIS MEETING IS ADJOURNED. 00:52:09:03 [GAVEL]