

## Operational Excellence

*APS will plan and implement efficient, effective, sustainable system-wide operations to support student, staff, and our community's success.*

### Performance Objectives

By 2030, APS will achieve 80% of projects in the CIP to provide quality, safe, environmentally sustainable learning environments

By 2030, APS will support the learning/development of students by ensuring 100% of schools able to provide free meals to all students and reduce student transportation delays by 10% annually

By 2030, APS technology systems and operational services will be functional and available for use by students, staff, and community 99.9% of the year.

### Strategies

- Develop/ implement a long-range plan to renovate facilities and shape current/future CIPs
- Progress maintenance processes to prevent disruption to instructional operations
- Systematically assess/ address facility safety and remediate issues
- Employ environmentally sustainable learning environments that support progress towards Arlington sustainability goals

- Investigate, obtain, implement all resources from federal, state, local gov to provide free meals
- Employ strategies to recruit, train, retain highly qualified bus drivers
- Leverage transportation technology to improve safety, routing, maintenance, efficiency
- Partner with Arlington gov./community to provide efficient/safe alternatives to student transportation to improve access to academics and supports

- Implement processes for review and deployment of operational technologies
- Implement technology infrastructure plan to maintain/improve efficiency and effectiveness of APS operational/ business systems/ infrastructure
- Establish/ improve processes to ensure students/ staff consistent and equitable access to instructional/ information technology

### Key Performance Indicators

% of annual capital improvement projects completed

APS school meal participation rate  
% of APS on-time school transportation

% Up-Time Core Technology; % Student devices not functional and replaced 24hrs; % Digital Resources On-Time; % Up-Time Core Information Services.